Cautionary Note Regarding Forward-Looking Statements

This presentation contains forward-looking statements that involve a number of risks and uncertainties. Arm Holdings plc (the "Company" or "Arm") cautions readers that any forward-looking information is not a guarantee of future performance and actual results could differ materially from the information expressed or implied by these forward-looking statements. When used in this presentation, words such as "may," "might," "will," "could," "would," "should," "expect," "is/are likely to," "intend," "plan," "objective," "anticipate," "believe," "estimate," "predict," "potential," "target," "continue," "ongoing" and similar expressions and any other statements that are not historical facts are intended to identifyforward-looking statements.

Such forward-looking statements include, but are not limited to, projections and estimates of the TAM for our products and our expectations regarding revenue, licensing and royalty mix and growth, in both the near and long-term; our expectations regarding the impact of the introduction of new products on our existing operations, customer base, and demand; our vision for the future of Arm and AI computing; our ability to implement new products and business initiatives, including the expansion of our business model intoproduction silicon; Arm AGI CPU and its expected performance, scale, efficiency and projected energy savings; our annual product roadmap; data center and agentic AI growth generally, including anticipated data center capacity; the Company's partnerships and customer expectations; projections relating to our future financial results, growth, products and services; our financial position; our market opportunity, demand and growth drivers; and any other statements that are not historical facts.

Forward-looking statements involve a number of risks, uncertainties or other factors beyond our control that may cause actual results to differ materially. These factors include, but are not limited to, our ability to implement our strategic initiatives; our development of new products and technologies; our entry into new businessareas, including production silicon, and the associated execution risks; our reliance on third parties to manufacture, assemble, package and test our products; market acceptance of our products; the accuracy of comparative performance benchmarks and claims; the impact of technological development and competition; the development and growth of the AI market generally; any potential design, manufacturing, hardware or software defects; changes in customer preferences and demands; changes in industry standards; global economic, political and market conditions and fluctuations; geopolitical instability, government and industry regulation; and global competition. For a complete discussion of factors that could materially affect our financial results and operations, please refer to the reports we file from time to time with the SEC, including our Annual Report on Form 20-F. Copies of reports we file with the SEC are posted on our website and are available without charge. The Company undertakes no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

Non-GAAP Financial Measures

Arm utilizes, and this presentation includes, certain non-GAAP financial measures that differ from measures calculated in accordance with GAAP. Arm's non-GAAP financial measures include non-GAAP operating margin and non-GAAP earnings per share. Arm believes these non-GAAP financial measures provide useful information to investors and others in understanding and evaluating its results of operations, as well as provide a useful measure for period-to-period comparisons of its business performance. Moreover, Arm has included these non-GAAP financial measures because they are key measurements used by its management internally to make operating decisions, including those related to analyzing operating expenses, evaluating performance, and performing strategic planning and annual budgeting. Arm believes that the presentation of its non-GAAP financial measures, when viewed holistically, is helpful to investors in assessing the consistency and comparability of its performance in relation to prior periods and facilitates comparisons of its financial performance relative to its competitors, particularly with respect to competitors that present similar non-GAAP financial measures in addition to their GAAP results.

Non-GAAP financial measures are presented for supplemental financial purposes only, should not be considered a substitute for financial measures prepared in accordance with GAAP, and may not align with similar financial measures presented by Arm's competitors, which may limit the ability of investors to assess Arm's performance relative to certain peer companies.

Arm is unable to provide a reconciliation of certain non-GAAP guidance measures to the corresponding GAAP measures on a forward-looking basis because doing so would not be possible without unreasonable effort due to, among other things, the potential variability and limited visibility of the excluded items. For the same reasons, Arm is unable to address the probable significance of the unavailable information.

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arm EVERYWHERE

Three growth engines, one AI platform

Edge AI

MOBILE

PERSONAL AI COMPUTING

INTELLIGENT EDGE

Physical AI

ROBOTICS

AUTO

Cloud AI

CLOUD

AI CLOUD

Consistent AI compute platform + software

Arm AI compute platform

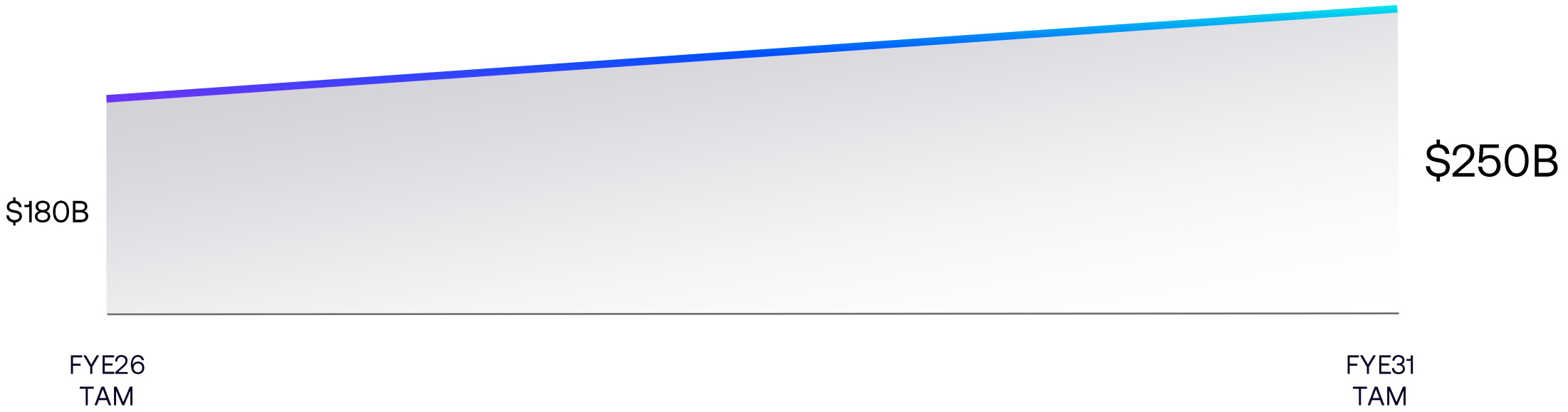
© 2026 Arm

arm

Arm in Edge AI

© 2026 Arm

Edge AI TAM



Based on estimates

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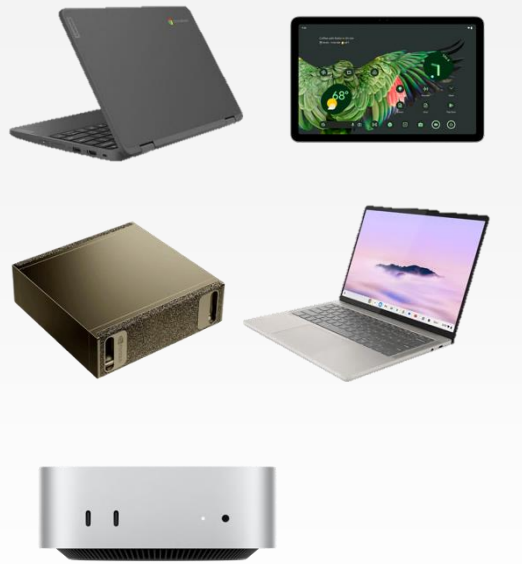
Edge AI: Powering intelligent devices with AI and inference

Mobile

Intelligent edge

Personal AI computing



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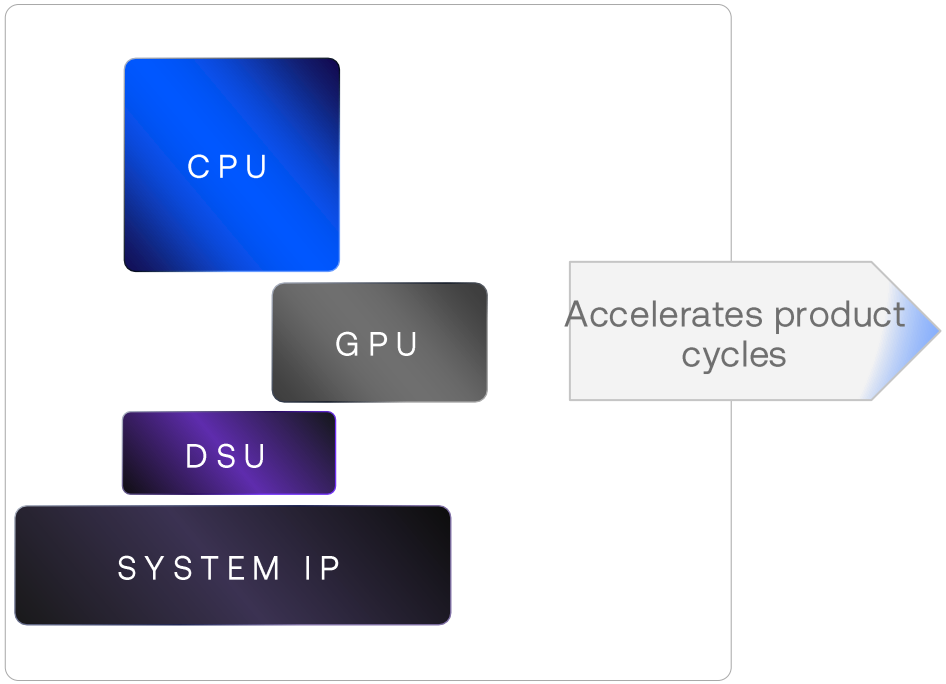
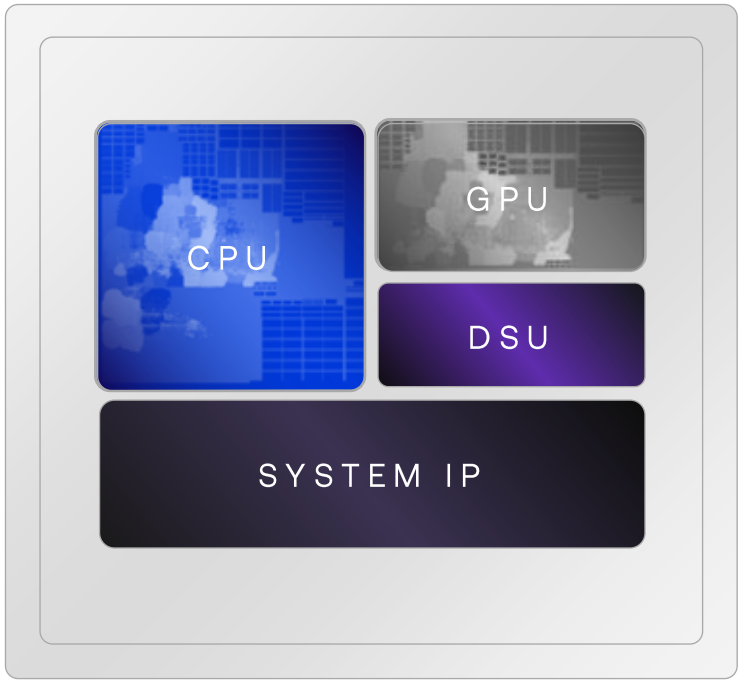
Mobile CSS: Higher Arm royalty per device in a low growth market

IP portfolio



Mobile CSS platform



Validated physical core implementations on leading edge nodes

- CSS drives royalty rate growth in a market with low unit growth
- 2x increase in rates vs Armv9
- CSS accelerates time to market and enables partners to compete—and win—in markets previously out of reach
- Annual releases with increasing capabilities (AI, performance, security) and increasing royalty rates

Based on estimates

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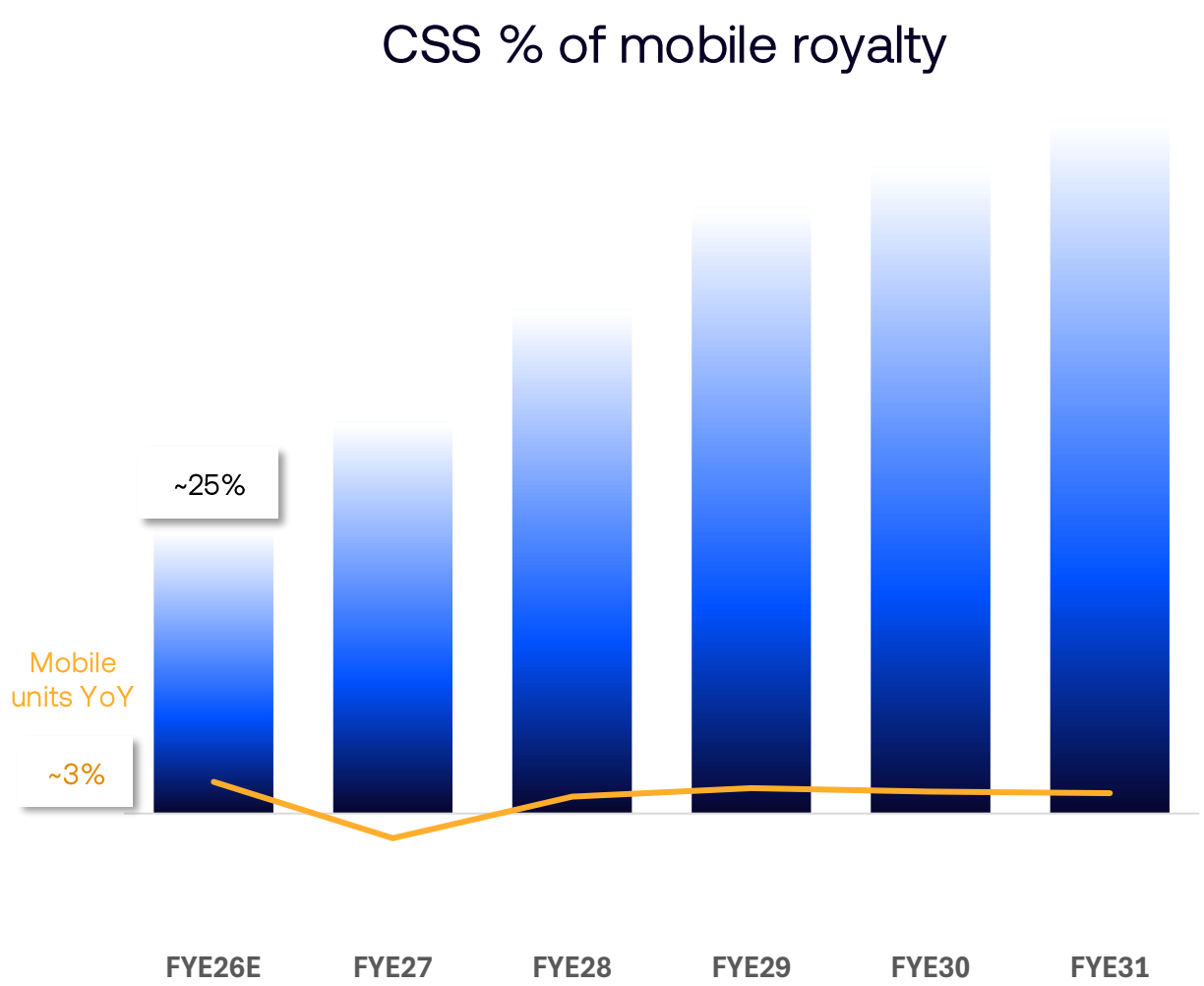
CSS penetration expected to drive significant royalty growth

- Armv9 based CSS is the majority of Arm's mobile mix by FYE31 across all price tiers
- CSS penetration drives disproportionate royalty growth vs mobile unit growth
- Premium segment + higher CSS rates = outsized royalty growth



Based on estimates

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Edge AI: Additional growth expansion

Unit volume, CSS expected to drive royalty rates

Intelligent edge	Personal AI computing (Agentic home)	Personal AI computing (Tablets & efficient clients)
IP uplift to Armv9	New compute category CSS platform	Share gain CSS platform

Royalty growth

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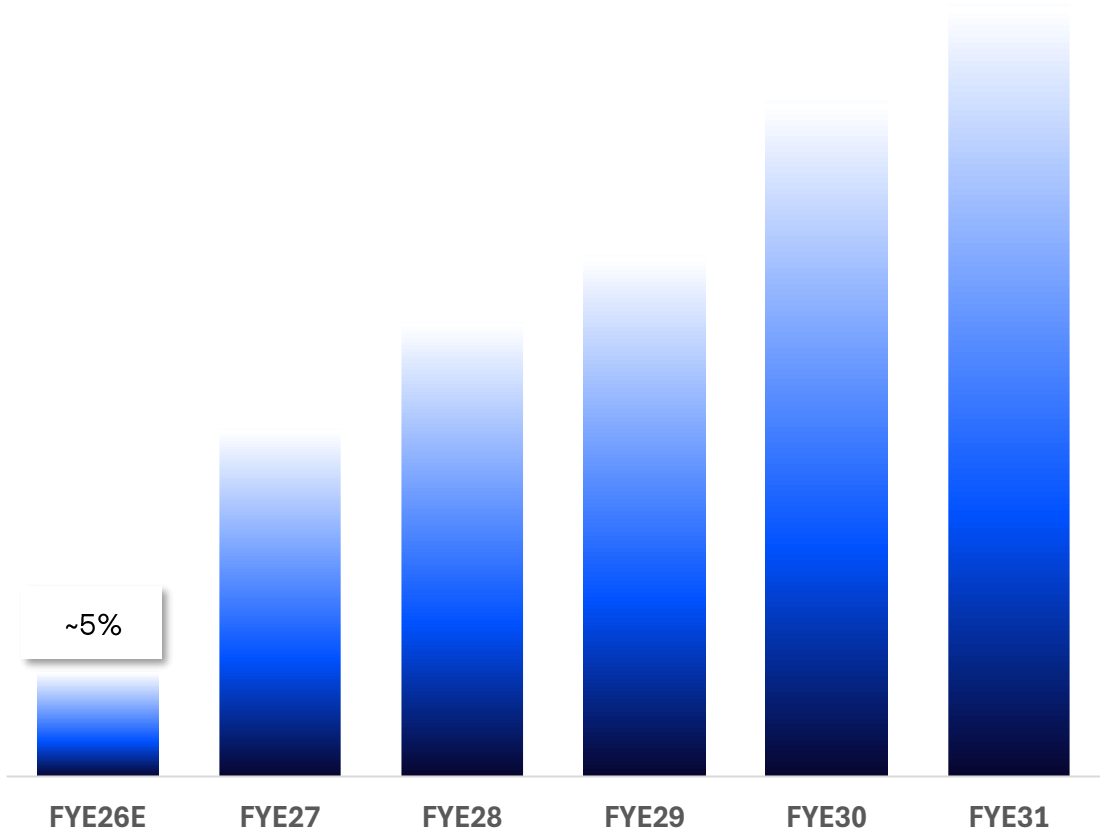
CSS penetration expected to drive significant royalty growth

- Personal AI computing CSS expected to grow to the majority of royalty by FYE31
- Higher CSS content per device drives royalty expansion
- Mix shift to CSS increases value per device
- Enablement of OEMs to build direct silicon

CSS % of personal AI computing royalty



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AI-driven software increases royalties

Expanding the Armv9 ecosystem, capturing value through scale

OS

iOS

macOS

Windows

Android

Apps

zoom

Tools

salesforce

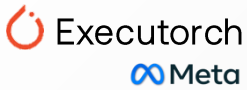
SAP

box

ring

yocto PROJECT

AI frameworks



arm kleidiAI Unified AI software runtime layer

Arm compute platform

arm

Logos presented for illustrative ecosystem representation only

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Arm in Physical AI

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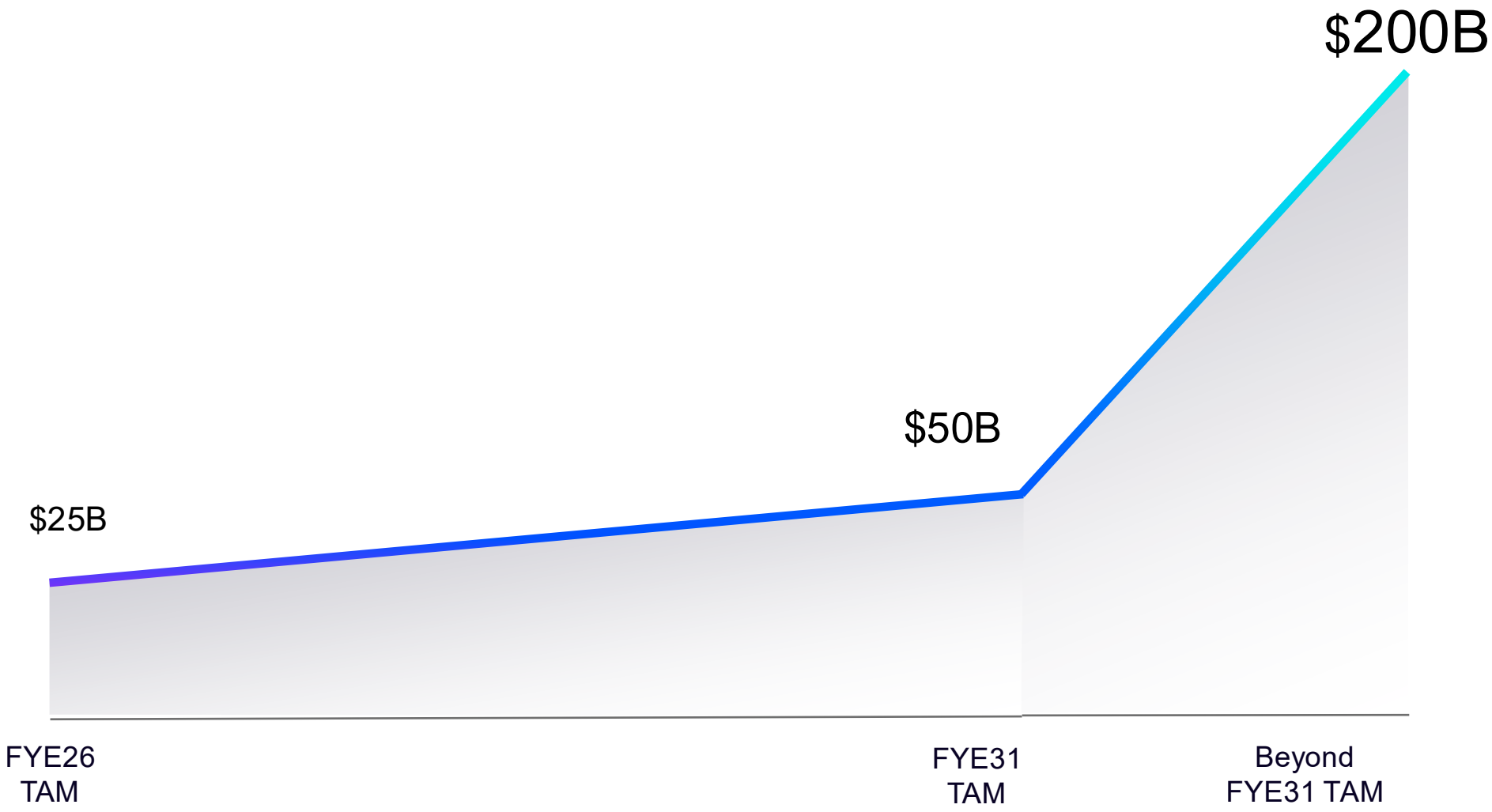
*AI-generated image

Physical AI TAM



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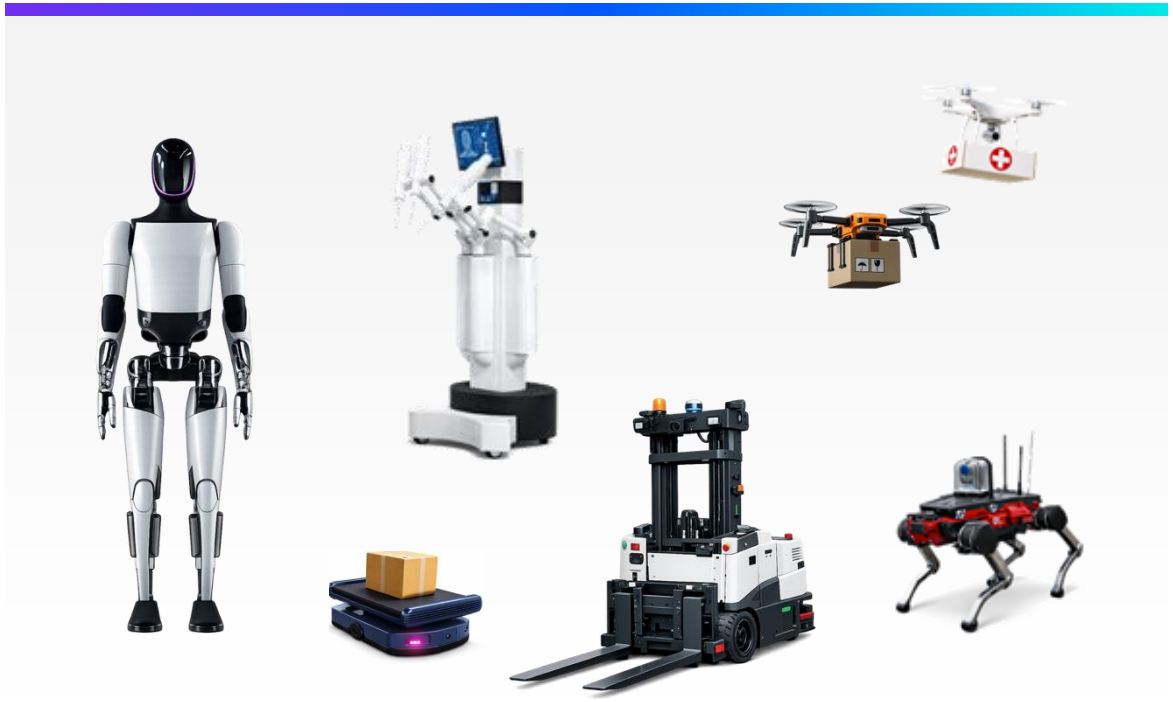
Physical AI: Spans industries and form factors

Autonomous vehicles

Robotics



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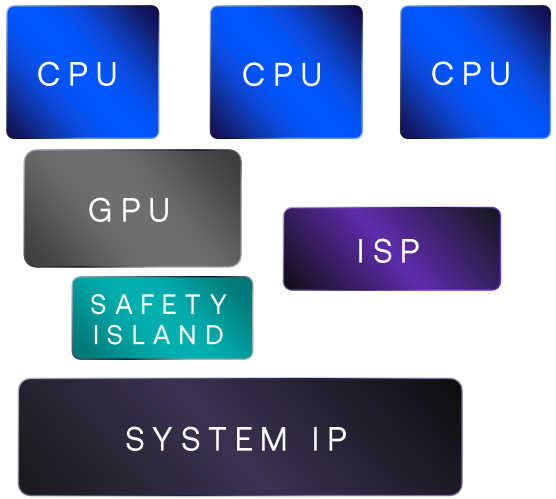
CSS targets high-growth, high-value compute in ADAS, AV & robotics

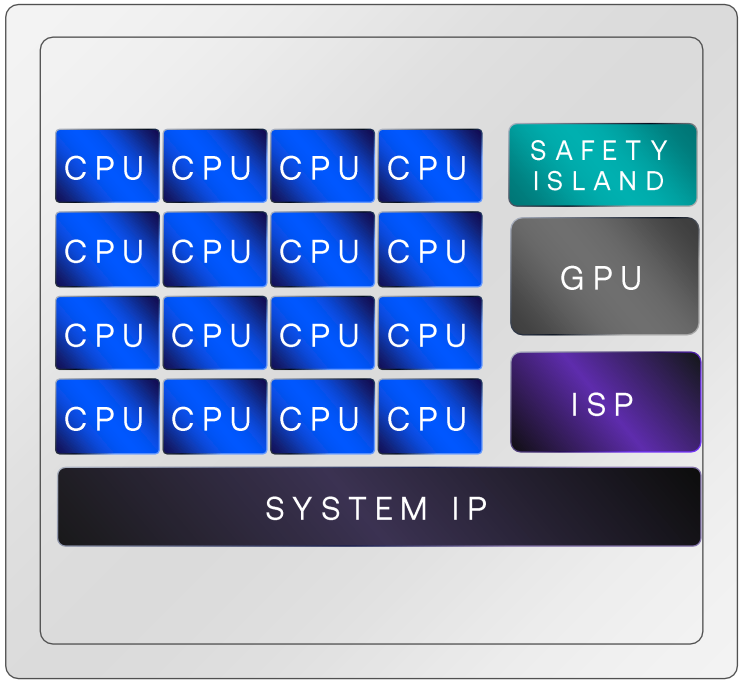
IP portfolio transitions to Armv9
Royalties starting this year



2x faster TTM

~20% less engineering effort

Arm Zena CSS platform
Royalties starting in 2028



- Optimized for ADAS, AV & robotics – highest growing value compute domain
- More than 2x royalty rates on v8 to v9 transition
- 2x royalty rates on CSS vs Armv9 IP

Based on estimates

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Strong position in auto as the world transitions to physical AI platforms

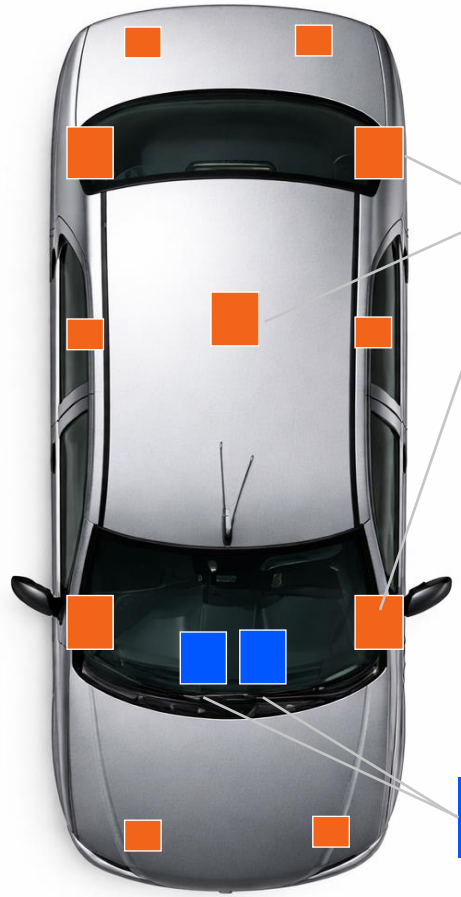
Distributed auto compute

Centralized high value compute

IP uplift to Armv9
Zena CSS platform

Higher value compute
Zena CSS platform

Market creation
Significant TAM expansion



Domain controllers
& ECUs

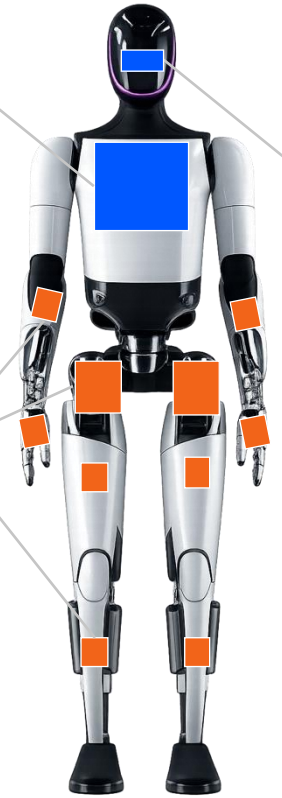
**ADAS &
IVI ECUs**

**Central
perception
compute**

**Infotainment &
interaction
compute**

Zonal
controllers

**Central
perception
compute**



**Interactive
compute**

Local
control/
MCUs

Royalty growth

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Strong position in auto as the world transitions to physical AI platforms

Distributed auto compute

Centralized high value compute

IP uplift to Armv9
Zena CSS platform

Higher value compute
Zena CSS platform

Market creation
Significant TAM expansion

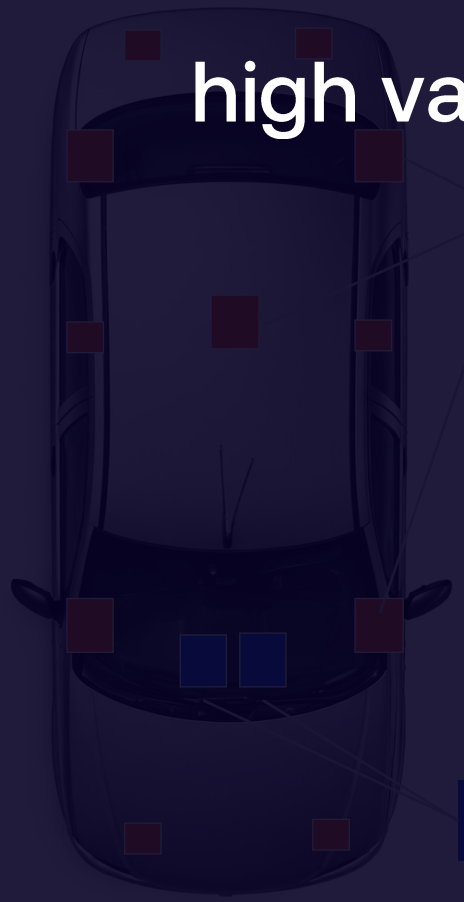
4 high performance & high value compute planes optimizing on Arm

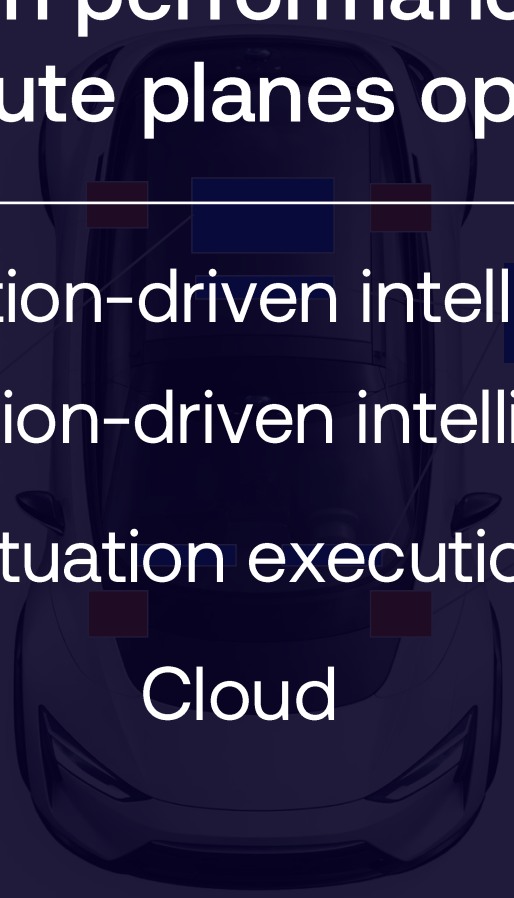
Perception-driven intelligence

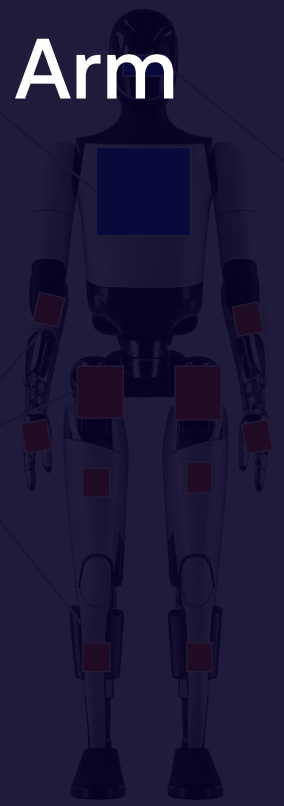
Interaction-driven intelligence

Actuation execution

Cloud







Domain controllers & ECUs

Central perception compute

Infotainment & location compute

Central compute

Interactive compute

Local control/ MCUs

Zonal controllers

ADAS & IVI ECUs

Royalty growth

arm

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Autonomy requires exponentially more vehicle compute

Driving demand for Arm-based solutions and CSS platforms

TESLA

April 2019

Arm CPUs power Tesla's Full Self-Driving computers, scaling compute with each generation

nuro

February 2024

Arm-based compute powers the Nuro Driver, enabling AI for next-gen autonomous mobility, including robotaxis

RIVIAN

December 2025

Custom Armv9 silicon powers Rivian's next-generation autonomy platform debuting with R2

AGIBOT

January 2026

Arm-based compute powers AGIBOT's humanoid robots, enabling AI workloads from perception to real-time control

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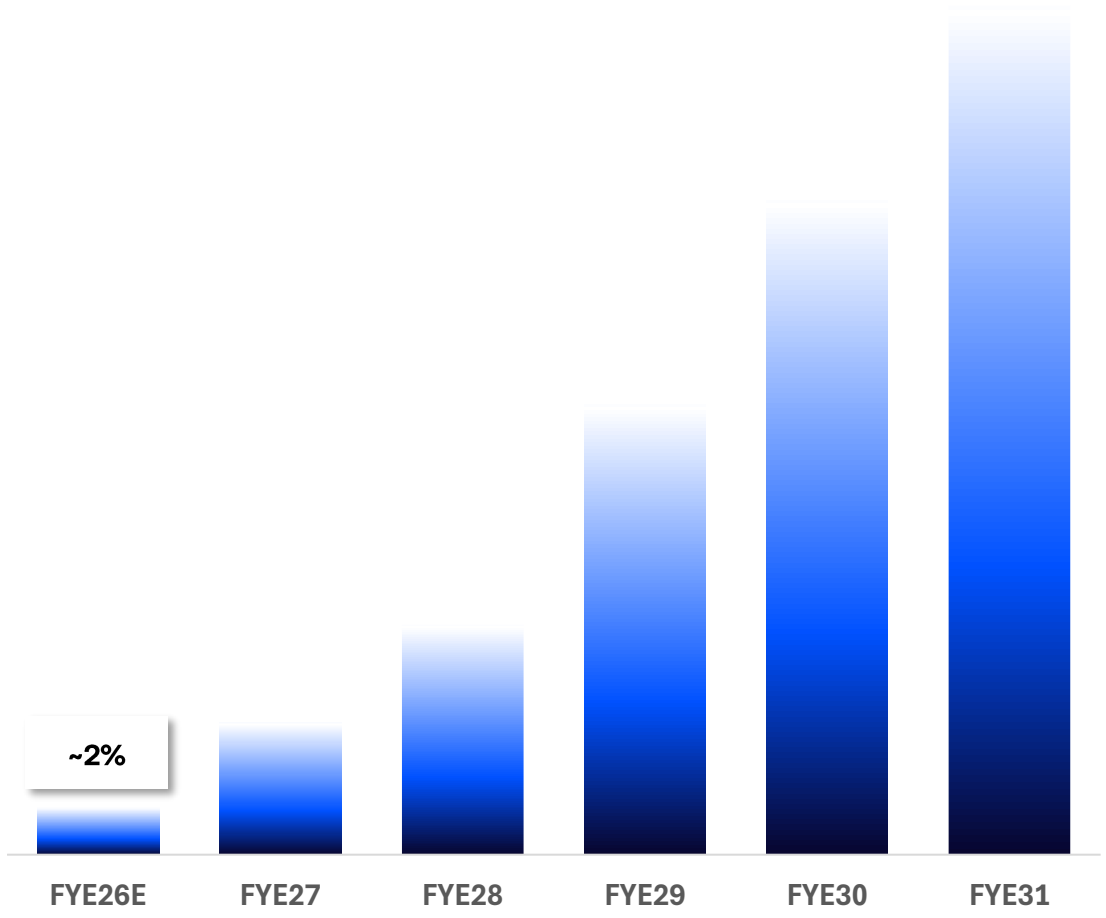
Shift to Armv9 & CSS penetration expected to drive significant royalty growth

- Increasing complexity and more cores per chip required for autonomy
- Shift to Armv9 architecture and CSS starts now and greatly increases royalty per device

Armv9 & CSS share of PAI royalty revenue



Based on estimates

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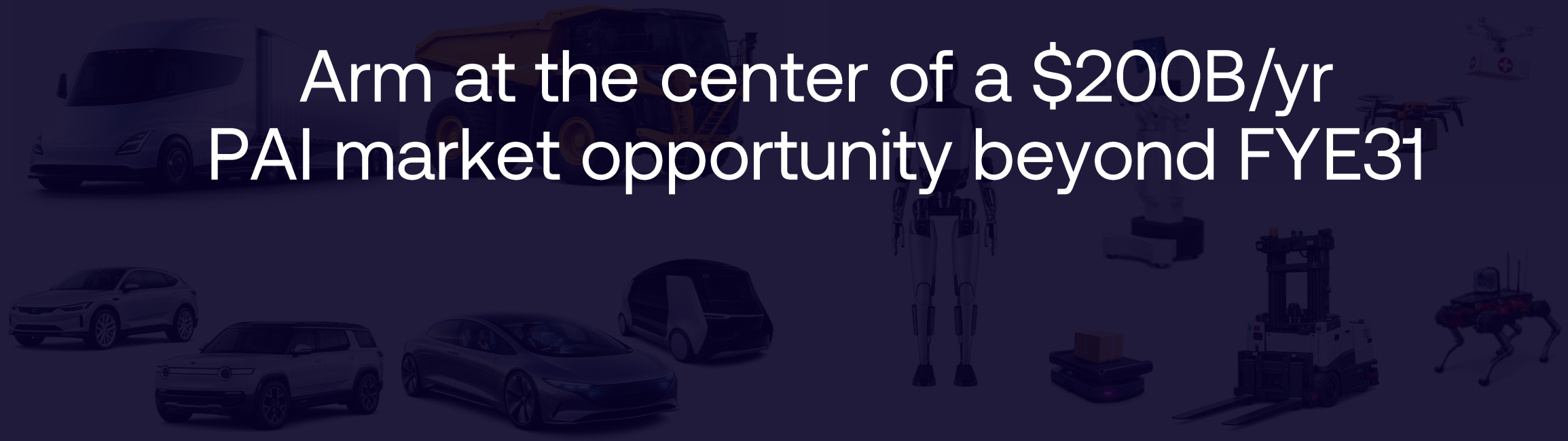
Autonomous vehicles

Robotics

Arm at the center of a $200B/yr PAI market opportunity beyond FYE31



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Arm optimized Physical AI software increases royalties and lowers switching costs

Arm optimized application stacks

OS
(Open source & commercial)

Linux, Xen Project, freeRTOS, Red Hat, AUTOSAR, WNDRVR, android, ROS, Wittenstein, Green Hills Software Inc., ...

Middleware
(Open source & commercial)

Elektrobit, DiSTI, Qt, HARMAN, Panasonic, here, Dolby, cerence, LG, DSP Concepts, NAVINFO, mapbox, tomtom, eSOL, NVIDIA CUDA, ETAS, ...

Applications
(ADAS, cockpit, AD, robotics)

Unreal Engine, AGIBOT, alexa, Gemini, Tesla, SoftBank Robotics, Agility Robotics, STRAD VISION, AUTOBRAINS, TENSOR, XPENG, HUMANOID, FIGURE, ...

AI/ML
(Open source & commercial)

PyTorch, ONNX, NVIDIA CUDA, LLAMA.CPP, TensorFlow, databricks, mongoDB., DeepMind, SKILD AI, Physical Intelligence, ...

Dev cloud
(Simulation & OTA)

aws, GitHub, Google Cloud, excelfore, NVIDIA ISAAC, GAZEBO, MuJoCo, ...

Arm migration programs move legacy application stacks to Arm

Legacy OS	Legacy middleware	Legacy applications	Legacy AI/ML	Legacy dev cloud

Logos presented for illustrative ecosystem representation only

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Arm in Cloud AI

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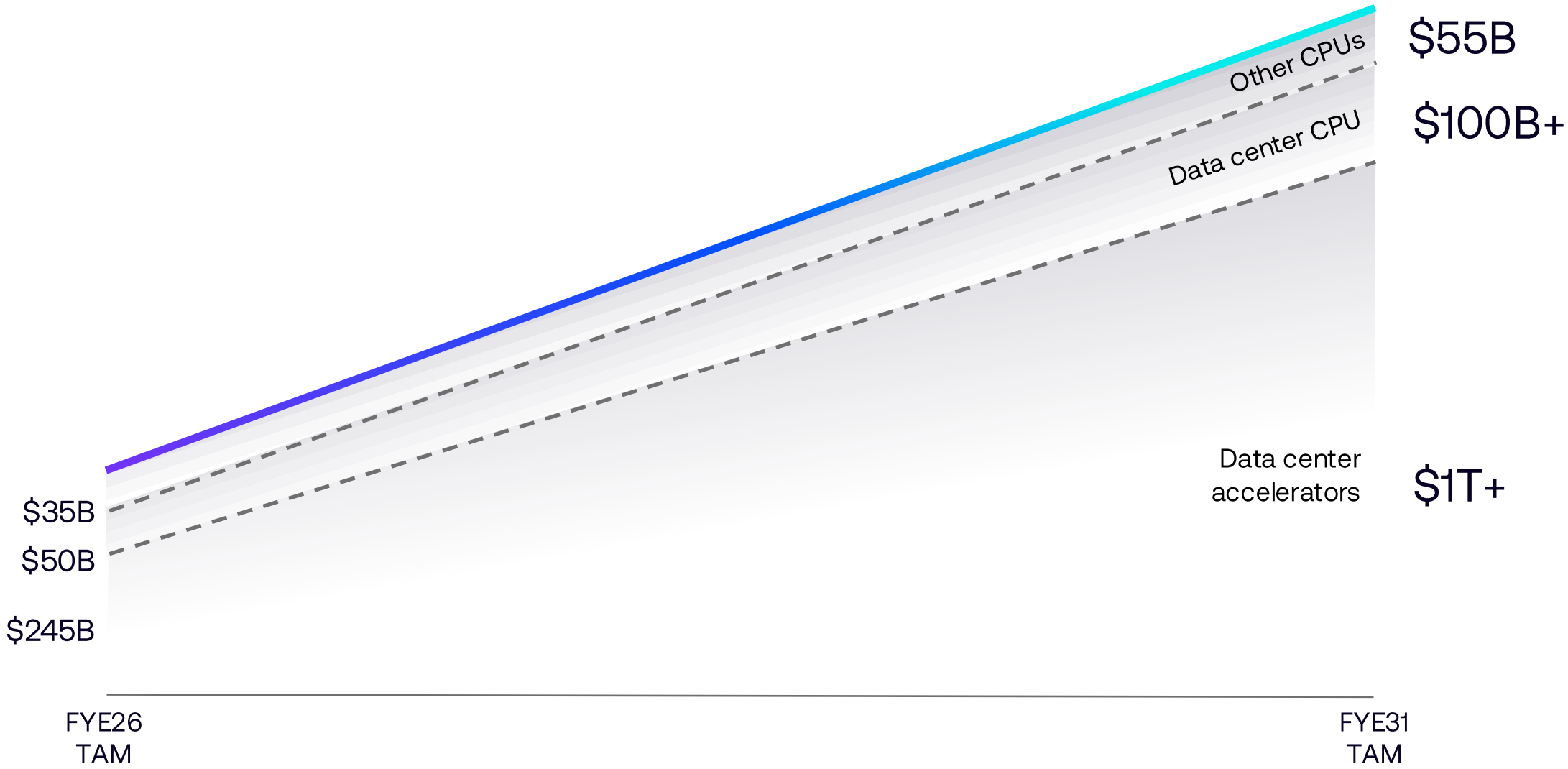
Cloud AI TAM



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Cloud AI: Driving the infrastructure backbone of AI growth

Cloud

Enterprise

Wireless & edge

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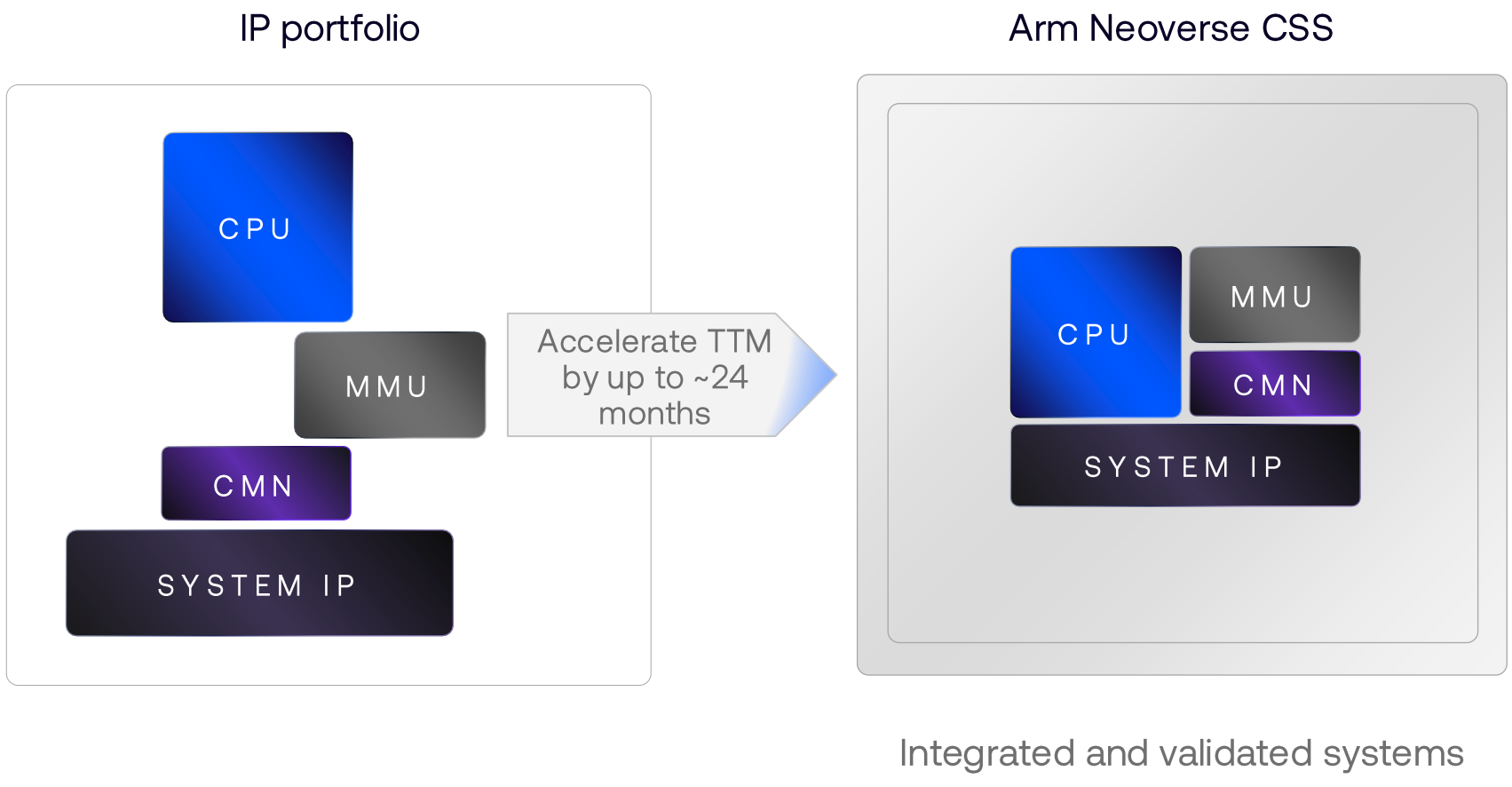
Neoverse CSS: Higher value capture per server



- Neoverse CSS drives higher value capture in AI infra deployments
- Increased royalty per socket
- Accelerate TTM by 24 months with pre-integrated, validated systems
- Maximizing perf/watt and TCO for hyperscalers

Based on estimates

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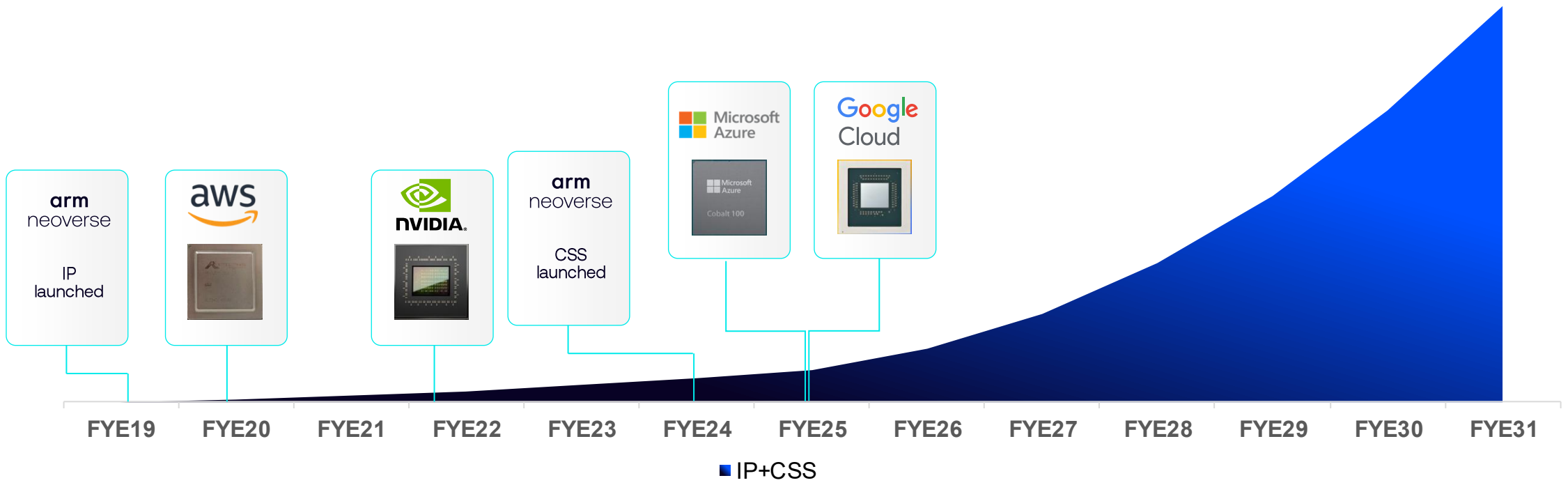
Arm Neoverse growth: More cores, higher ASP, greater volume

1.25B+

Neoverse cores have shipped into data centers

8-10x increase in cores
Higher ASP/core
Increased unit share



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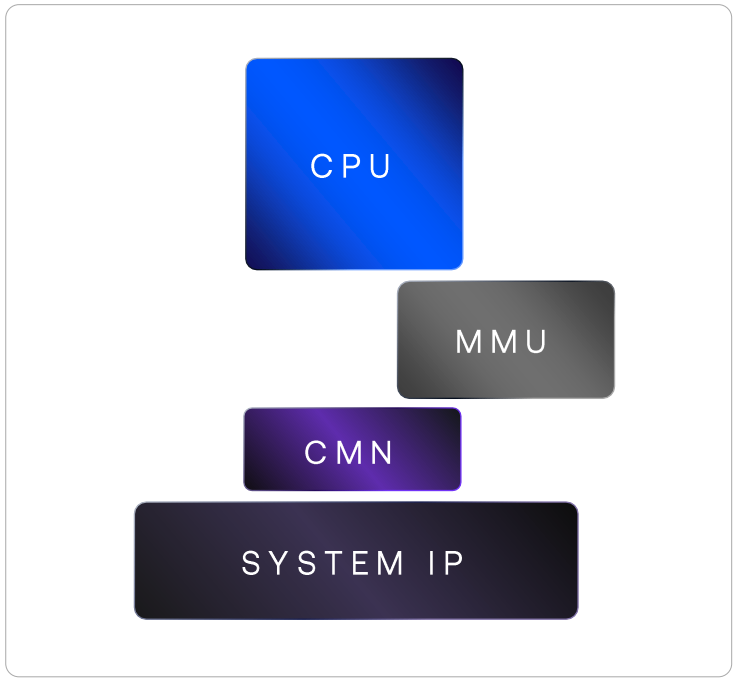
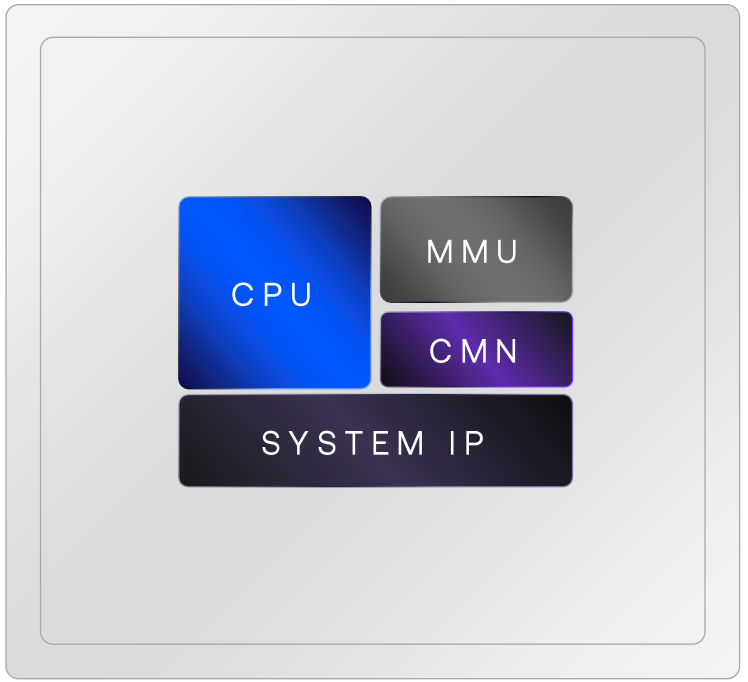
Cloud AI: Growth expansion

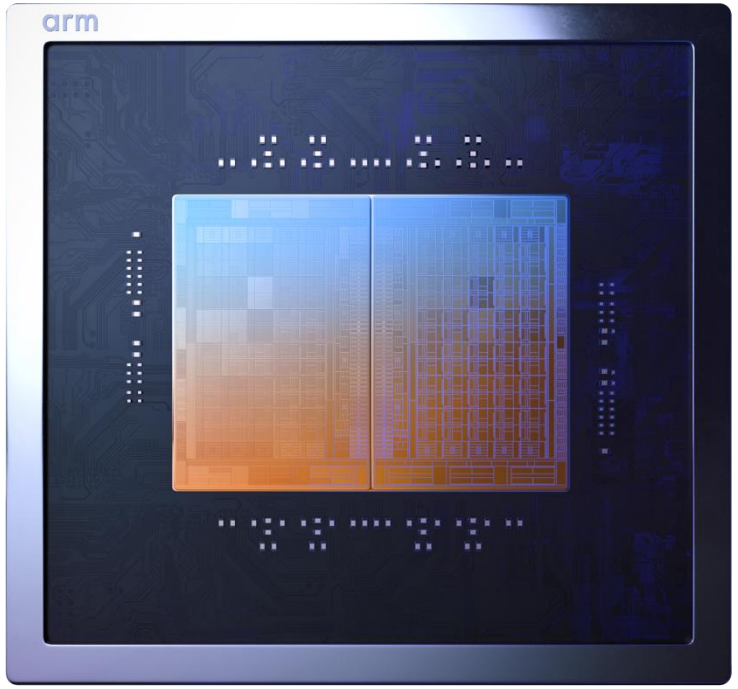
Neoverse IP portfolio	Neoverse CSS platform	Silicon
Armv9	Armv9 based (2x IP royalty)	Market expansion



Performance per watt



Integrated & validated systems



Optimized SoCs

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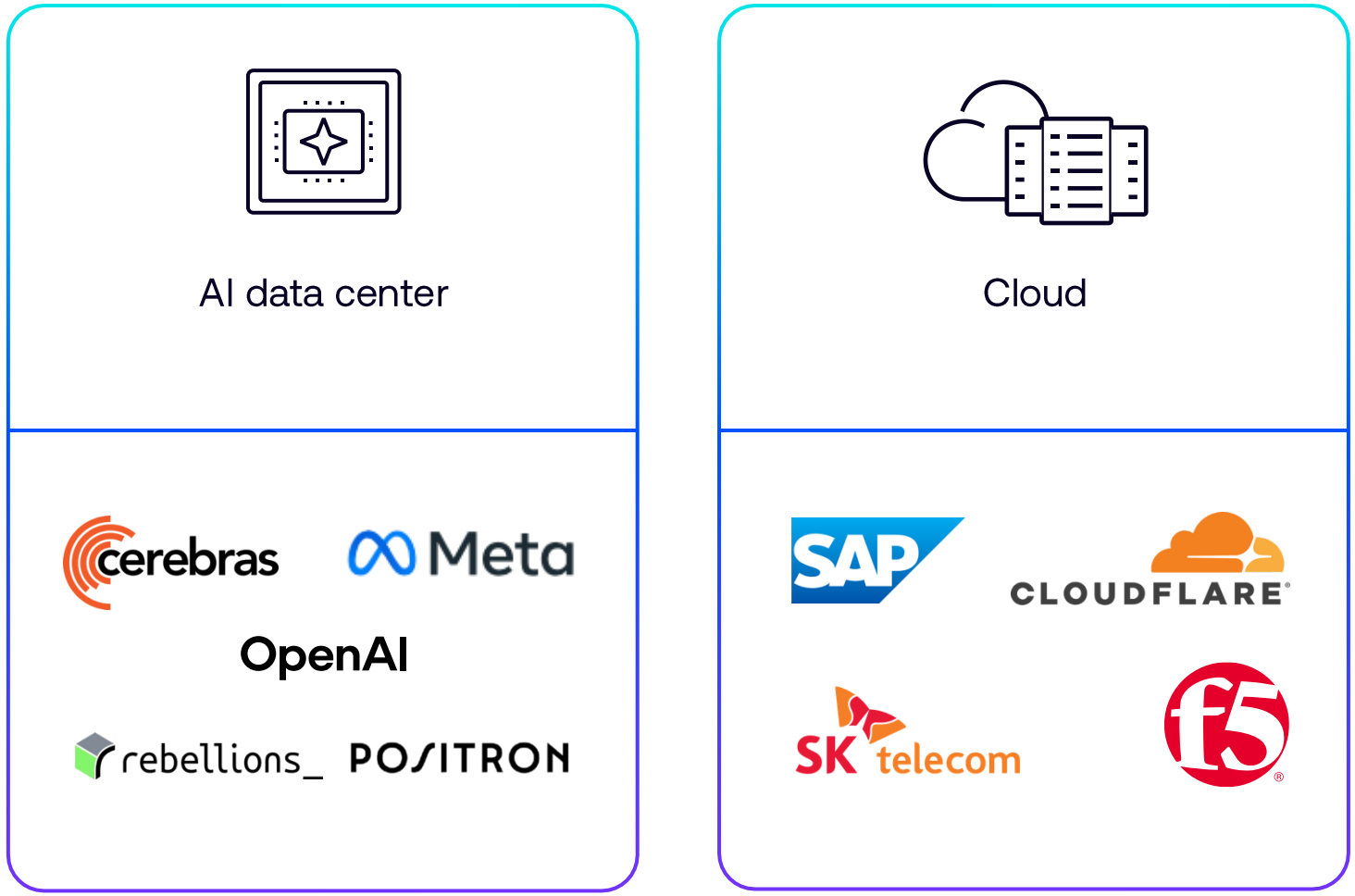
Arm AGI CPU: Diverse customer demand



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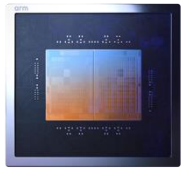
Maximizing performance at GW scale

arm AGI CPU



arm AGI CPU 2

arm AGI CPU 3

Best in class performance, scale & efficiency

Silicon

Neoverse IP + CSS

CSS V3

CSS V4

CSS V5

Now

2027

Future

Timelines depict silicon sample availability.

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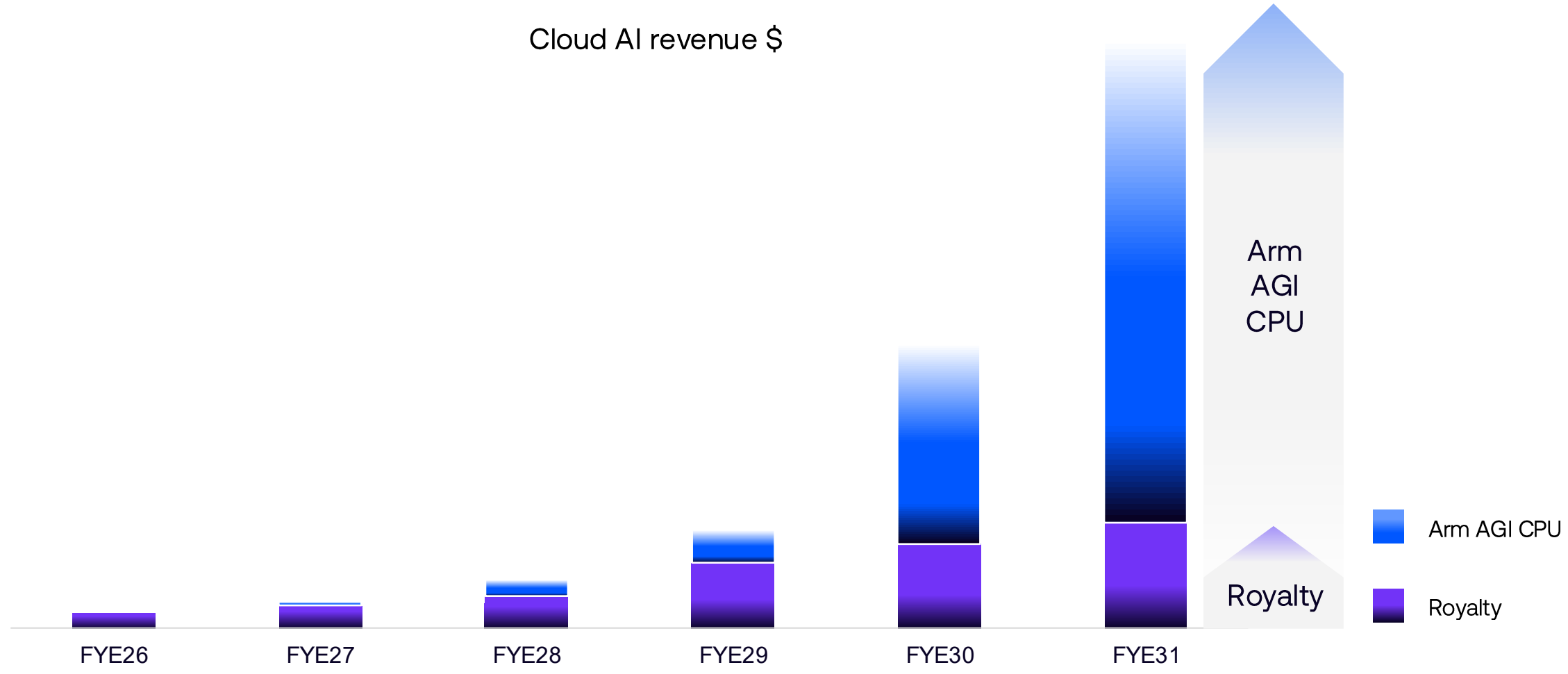
Cloud AI: Arm AGI CPU ramp alongside Neoverse CSS growth



CSS % of royalty	>10%	>30%	>50%

Based on estimates

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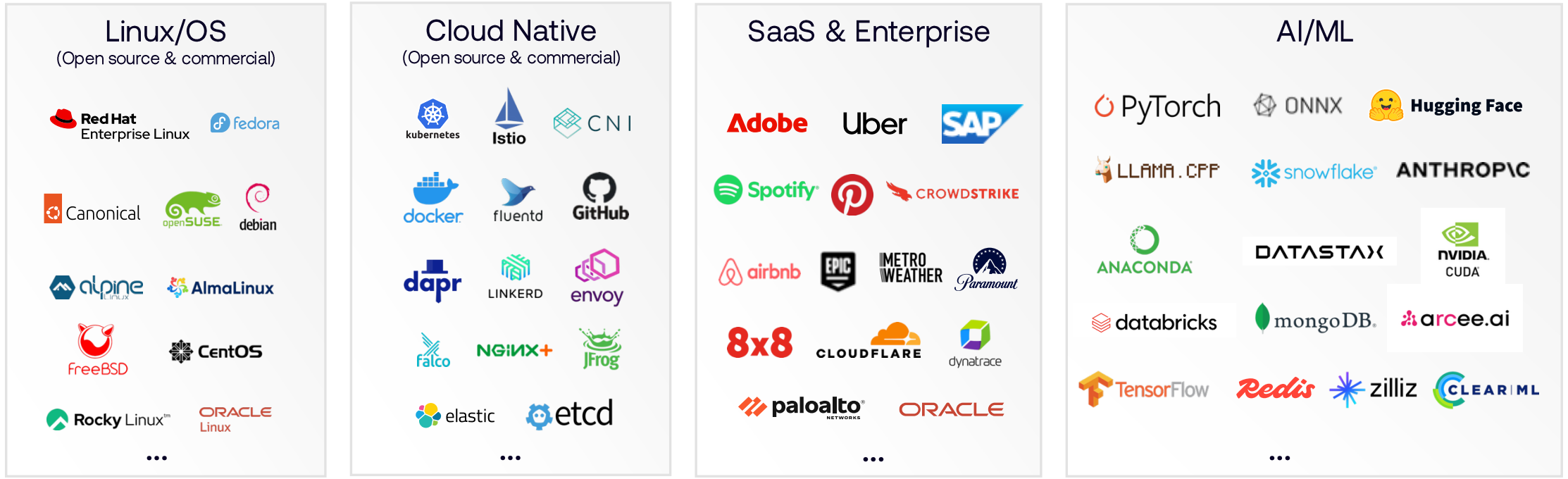
Arm Neoverse software ecosystem



Arm Neoverse compute platform

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Software

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Ecosystem of ecosystems

22M+ software developers

YouTube, zoom, Uber, box, salesforce, snowflake, Hugging Face, GAZEBO, pony.ai, Apex.AI

Teams, Instagram, workday, Snap Inc., PyTorch, ONNX RUNTIME, docker, ROS, Panasonic, foretellix

Chrome, Spotify, WhatsApp, UNREAL ENGINE, mapbox, Applied Intuition

Google Cloud, kubernetes, GitHub, here, tomtom, TIER IV

Raspberry Pi, Qt Group, LiteRT, ATLASSIAN, aws, SAP, alexa, cerence, Dolby

ExecuTorch Meta, XNNPACK, paloalto NETWORKS, Microsoft Azure, databricks, TESLA, WAYMO, Aurora

LLaMA, elastic, Redis, ORACLE, Ubuntu, Red Hat, SUSE, XPENG, RENESAS

NXP, THE AUTOWARE FOUNDATION, ZOOX

iOS, Windows, Android, macOS, OpenAI, ANTHROP\C, QNX, Android Auto

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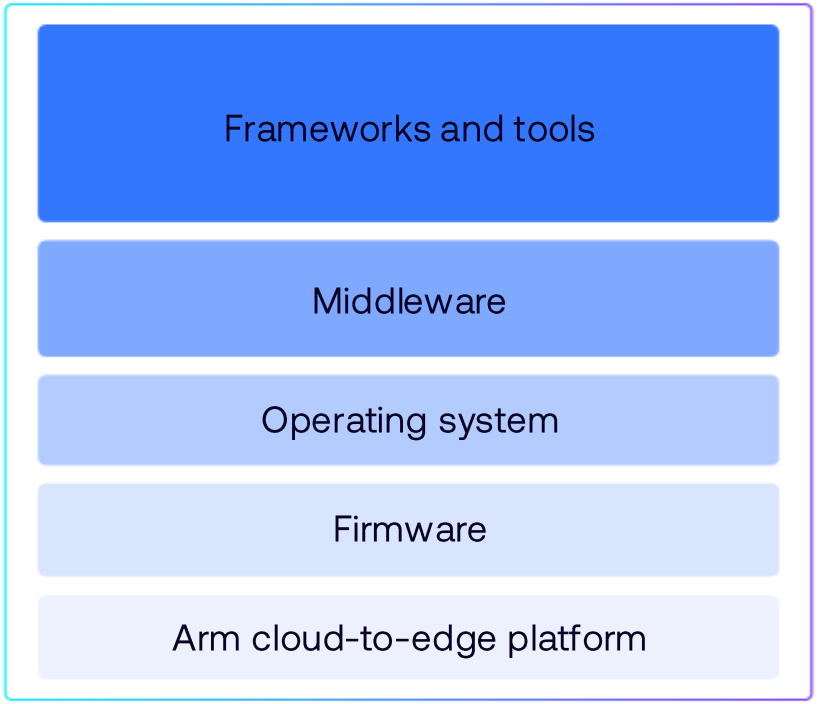
Software ecosystem as a durable advantage

15
Years of continuous software investment

1.3K
Open source and upstream projects

50K
Company collaborations

- Best-in-class perf/watt through full stack optimization
- Easier, faster time-to-innovation
- Network effects increase switching costs
- Advantages compound in the AI Economy



Based on estimates

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Horizontal leverage across the Arm portfolio

- Meta challenge: Optimize for one stack across multiple products at massive scale.
- AI frameworks (e.g., PyTorch) optimized once, deployed everywhere
- Repeatable performance and efficiency gains for Meta
- Repeatable for Arm's partners across cloud to edge.

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Introducing the first phase of Arm's market expansion

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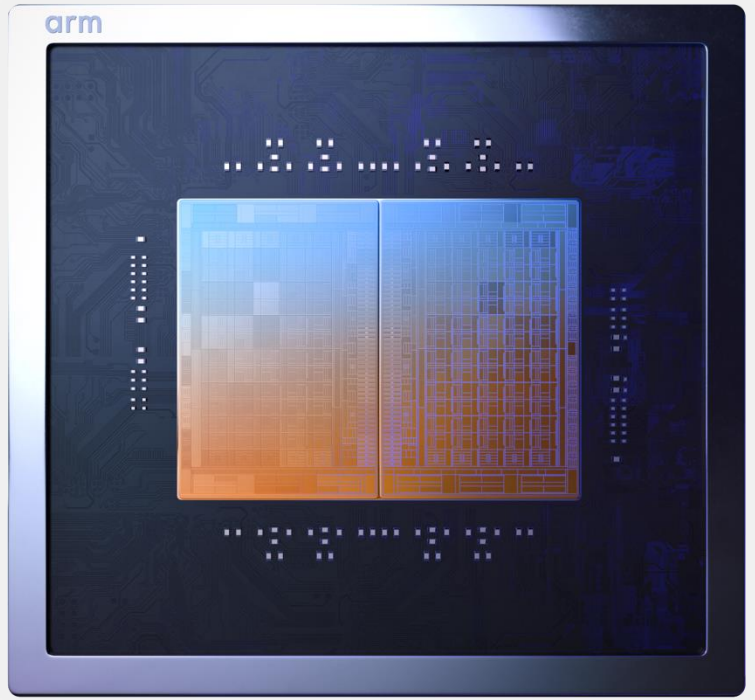
Introducing the first phase of Arm's market expansion

- Customer demand and financial opportunity led to the Arm AGI CPU
- Existing IP/CSS business remains strong
- Combined business is expected to be significantly accretive
- Most R&D investment is already in the business



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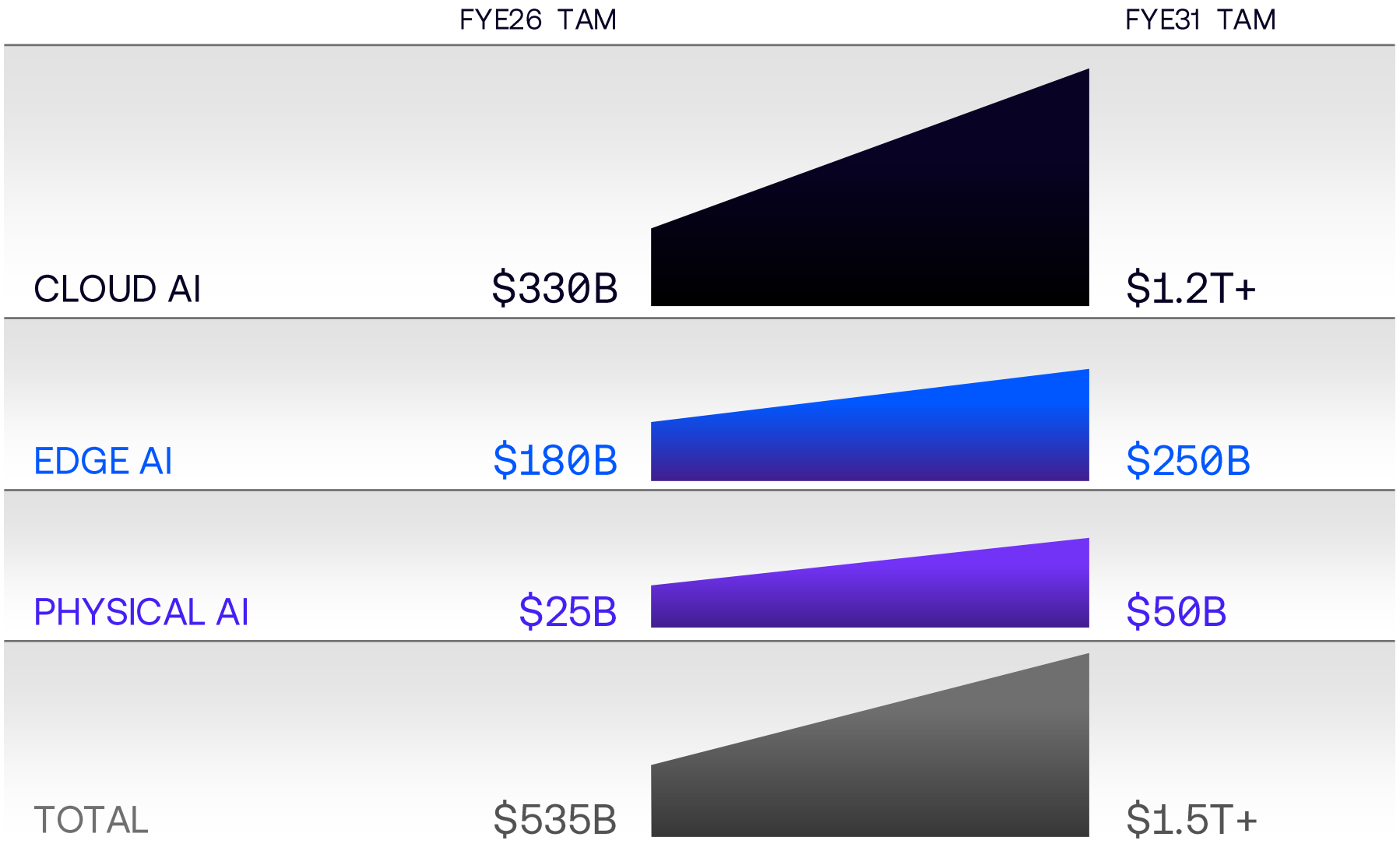
Massive and growing semiconductor content



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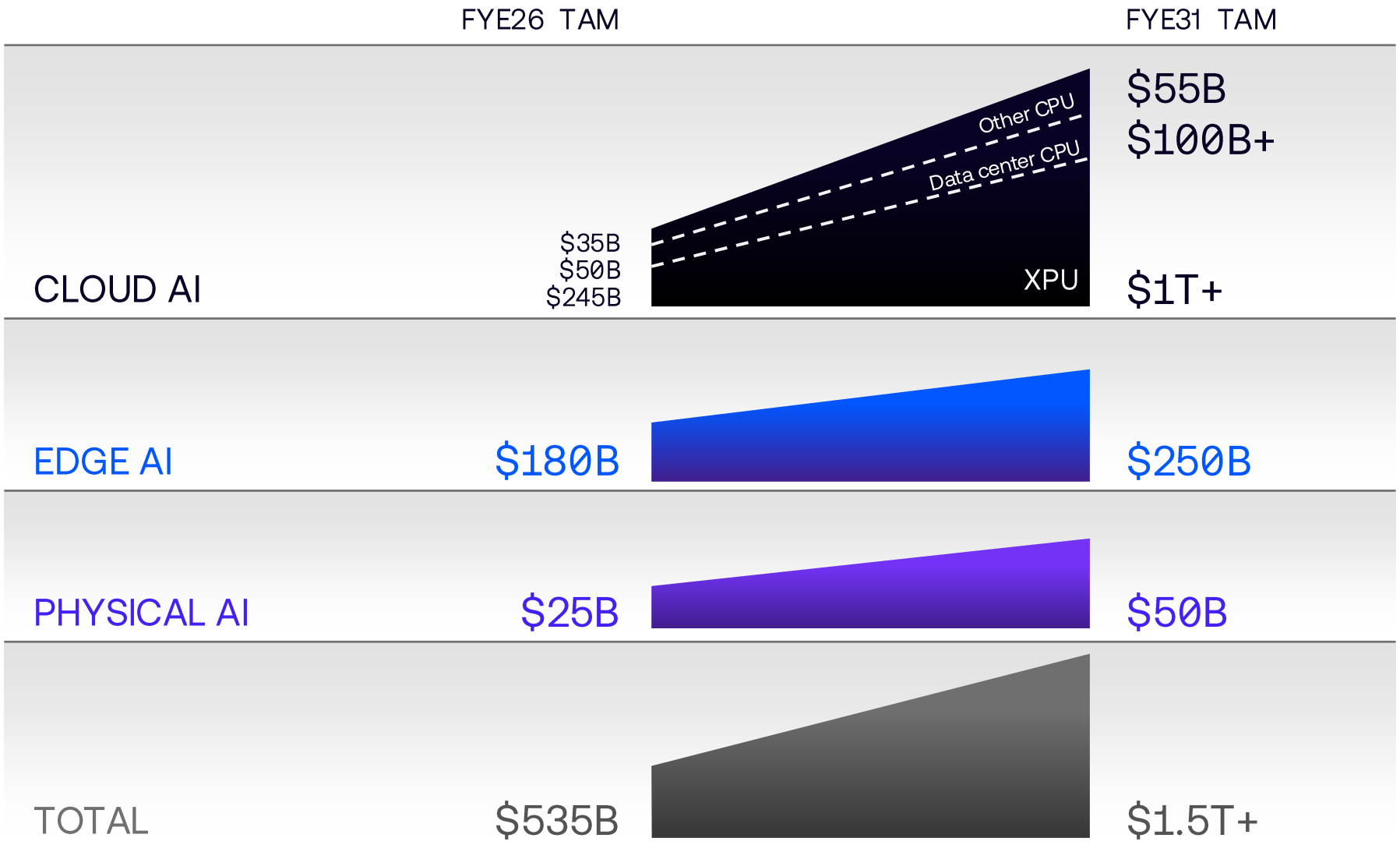
Massive and growing semiconductor content



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Expanding our opportunity with Arm AGI CPU in Cloud AI TAM

Arm is benefiting from three drivers: Increased value, customer base and market size

Adding chips to CPU IP & CSS
allows Arm to claim all the chip value

Based on estimates.

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Expanding our opportunity with Arm AGI CPU in Cloud AI TAM

Arm is benefiting from three drivers: Increased value, customer base and market size

Extending customer base beyond largest cloud service providers

Based on estimates.

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Expanding our opportunity with Arm AGI CPU in Cloud AI TAM

Arm is benefiting from three drivers: Increased value, customer base and market size

Market to FYE31 accelerated by increased agentic AI and inference

40x

opportunity increase FYE26 to FYE31

Based on estimates.

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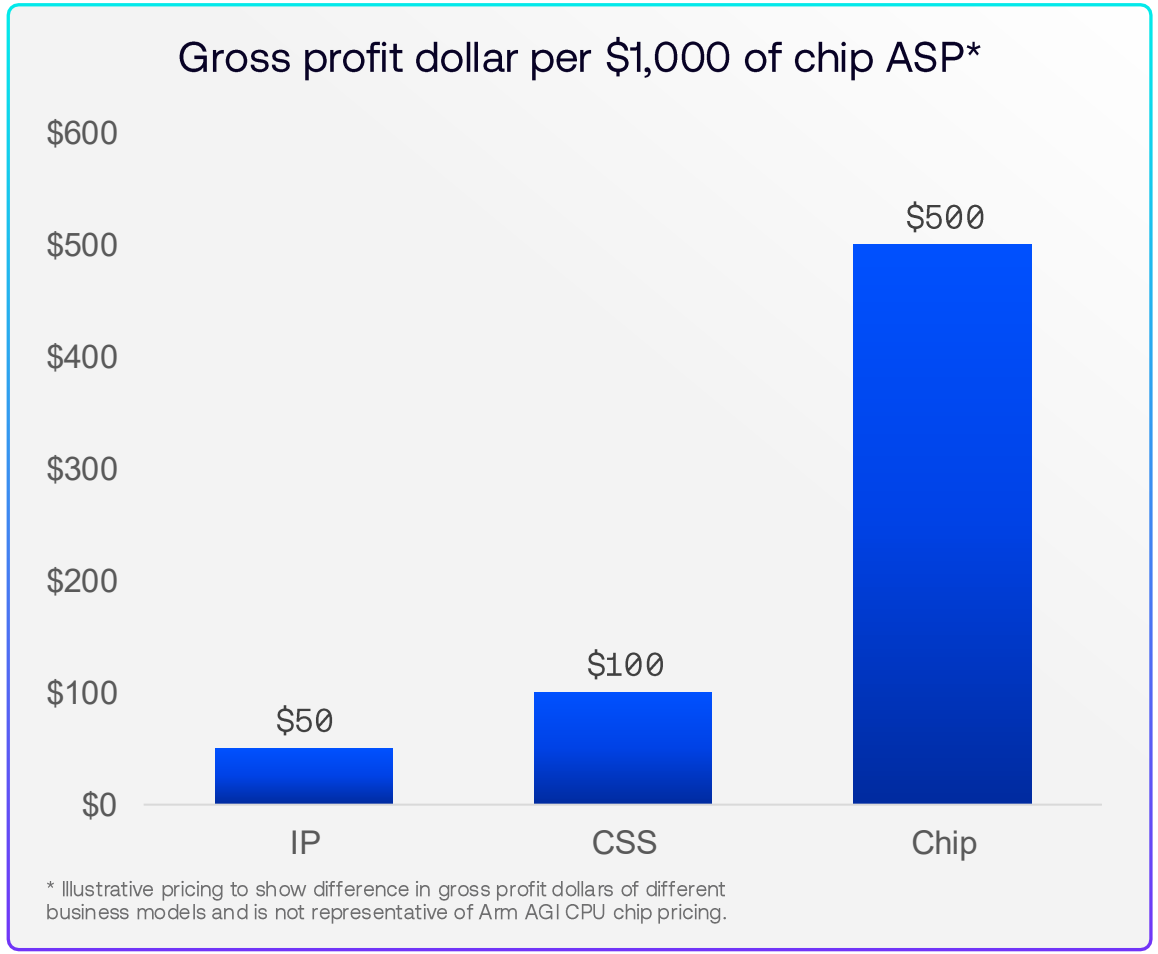
Entering the silicon market with Arm AGI CPU

- Arm is selling Arm AGI CPU primarily to hyperscalers, larger enterprises, and tier-1 server OEMs
- Chip model offers 5x-10x gain in gross profit dollars vs royalty
- CPU IP and CSS both are 100% gross profit but on royalty revenue rates of ~5% and ~10%
- Full chip solution maximizes revenue at ~50% gross profit



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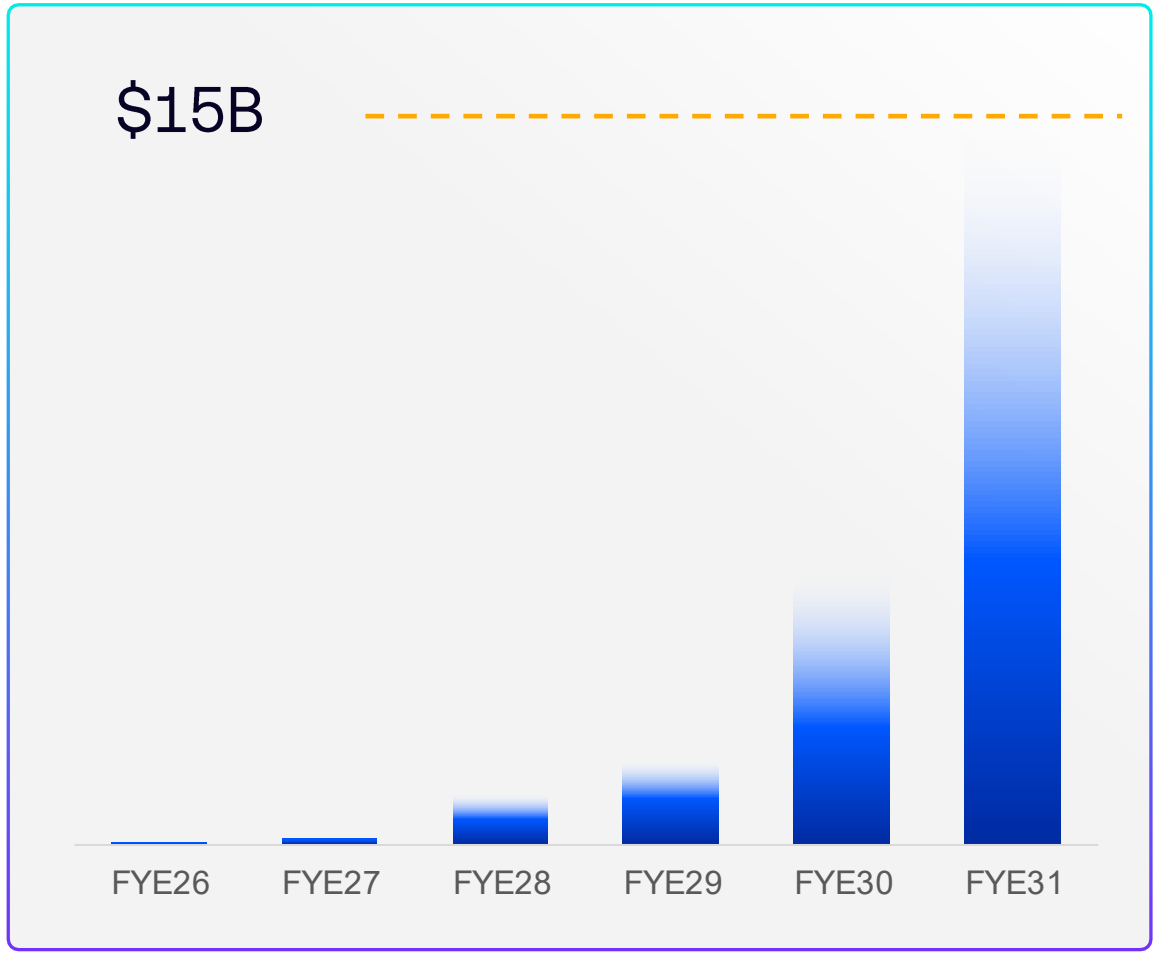
Landing the Arm AGI CPU business

- Began with demand pull from new customers
- Arm is uniquely positioned to provide AGI CPU as most of CPU chips are mainly based on Arm IP
- FYE28 is expected to be the first year for meaningful Arm AGI CPU revenue
- Revenue to ramp exponentially to ~$15B in FYE31



Based on estimates.

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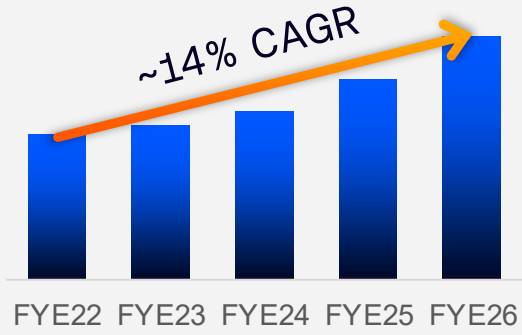
Royalty revenue growth

- Royalty revenue drivers have been
  - End market growth
  - Market share gains
  - Increasing complexity and more cores per chip
  - Higher royalty rates from more advanced Arm technology (Armv9, CSS)

Increasing royalty revenue growth



FYE26 financial figures assume we achieve the mid-point of guidance provided on Feb 4, 2026, at Arm's Q3 results.

Based on estimates.

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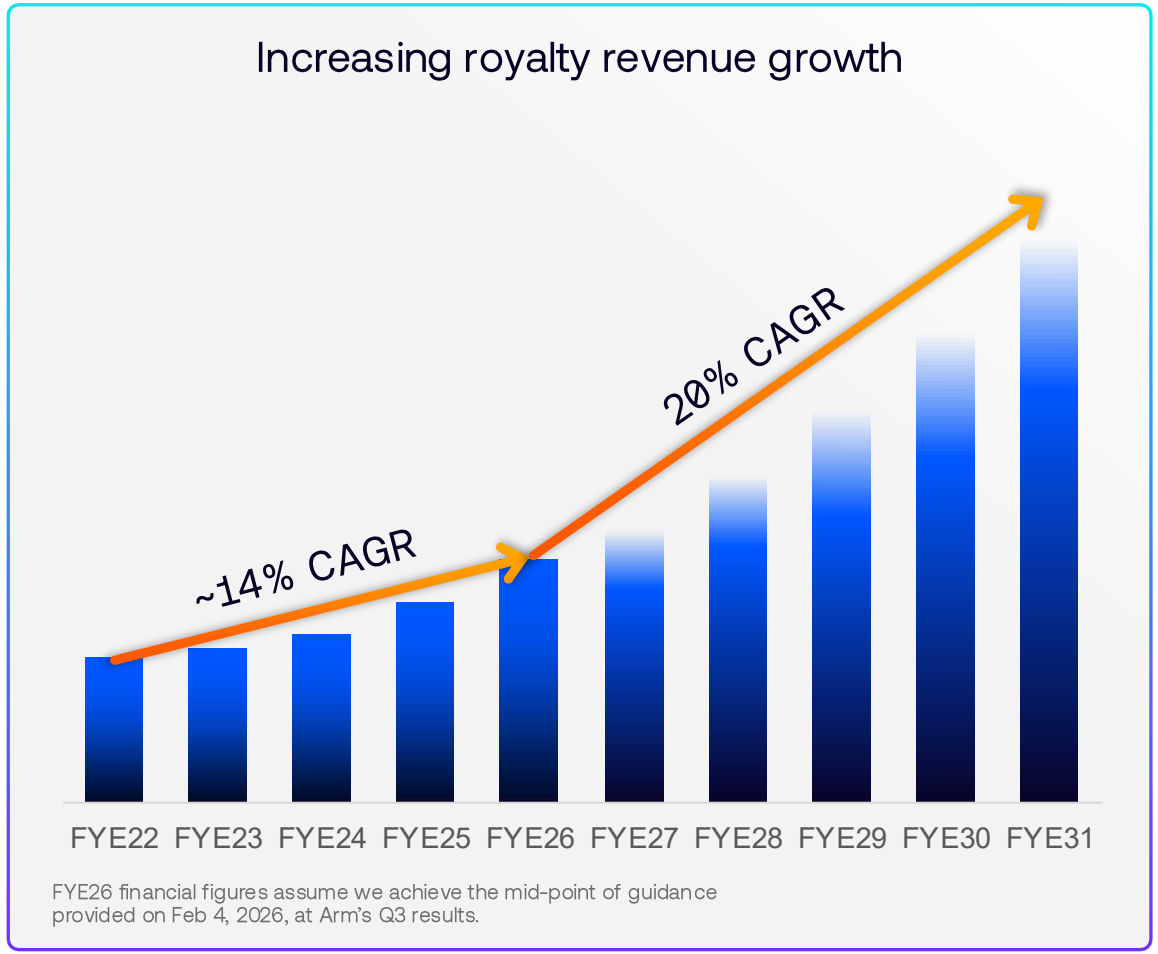
Royalty revenue growth

- Royalty revenue drivers have been
  - End market growth
  - Market share gains
  - Increasing complexity and more cores per chip
  - Higher royalty rates from more advanced Arm technology (Armv9, CSS)
- Chip business expands opportunity – no material impact to royalty revenue trajectory
- Royalty revenue forecast to grow at a 20% CAGR from FYE26 – FYE31



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Technology improvements lifting royalty rates

- AI is driving fierce competition in functionality and time to market
- Arm's continuing innovation keeps customers on the leading edge…
- …and allows Arm to capture more value through improved royalty rates

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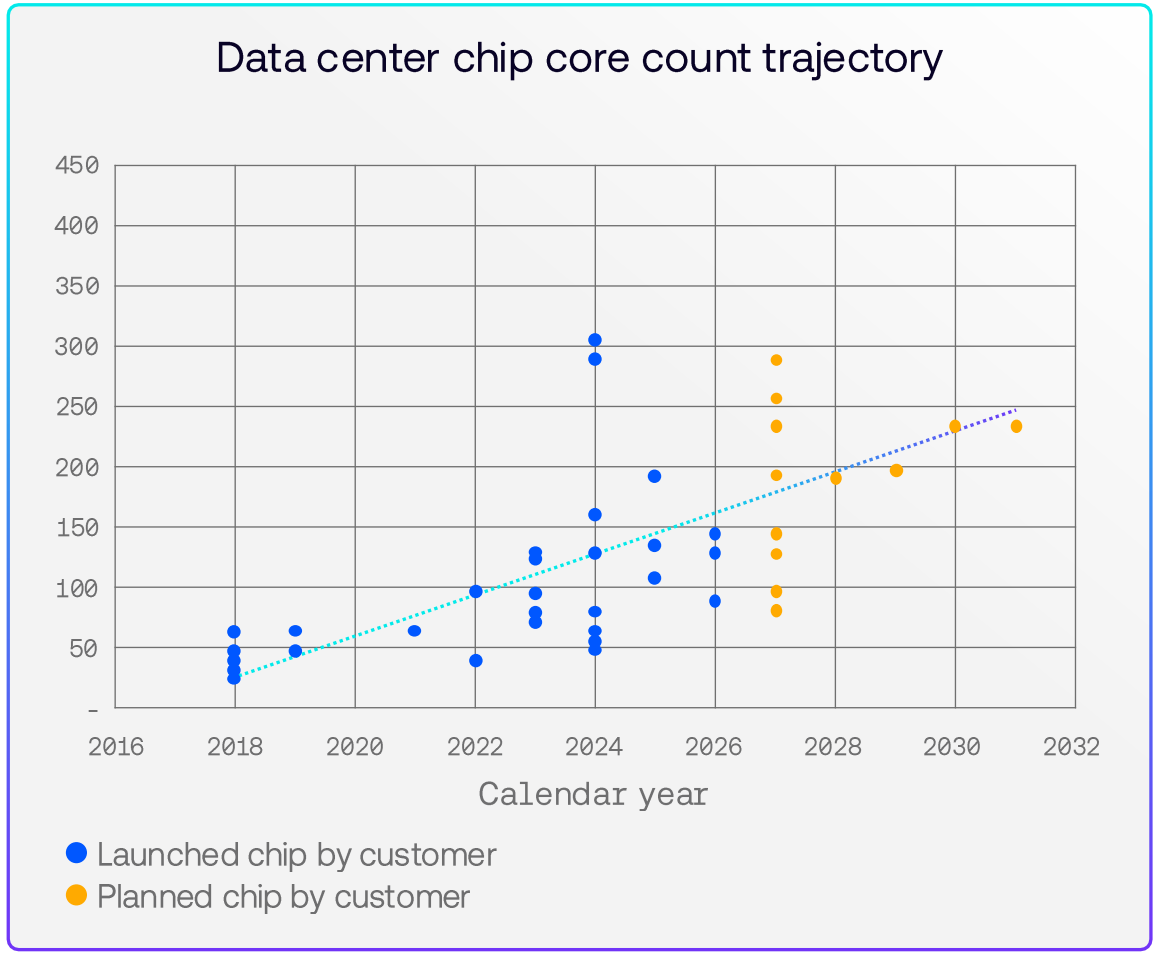
Rising chip complexity also lifting Arm's value per chip

- In the data center, royalty rates per core are rising
- AI, including agentic AI, is driving need for more cores per chip
- Compounding growth supports our high confidence in data center royalty growth



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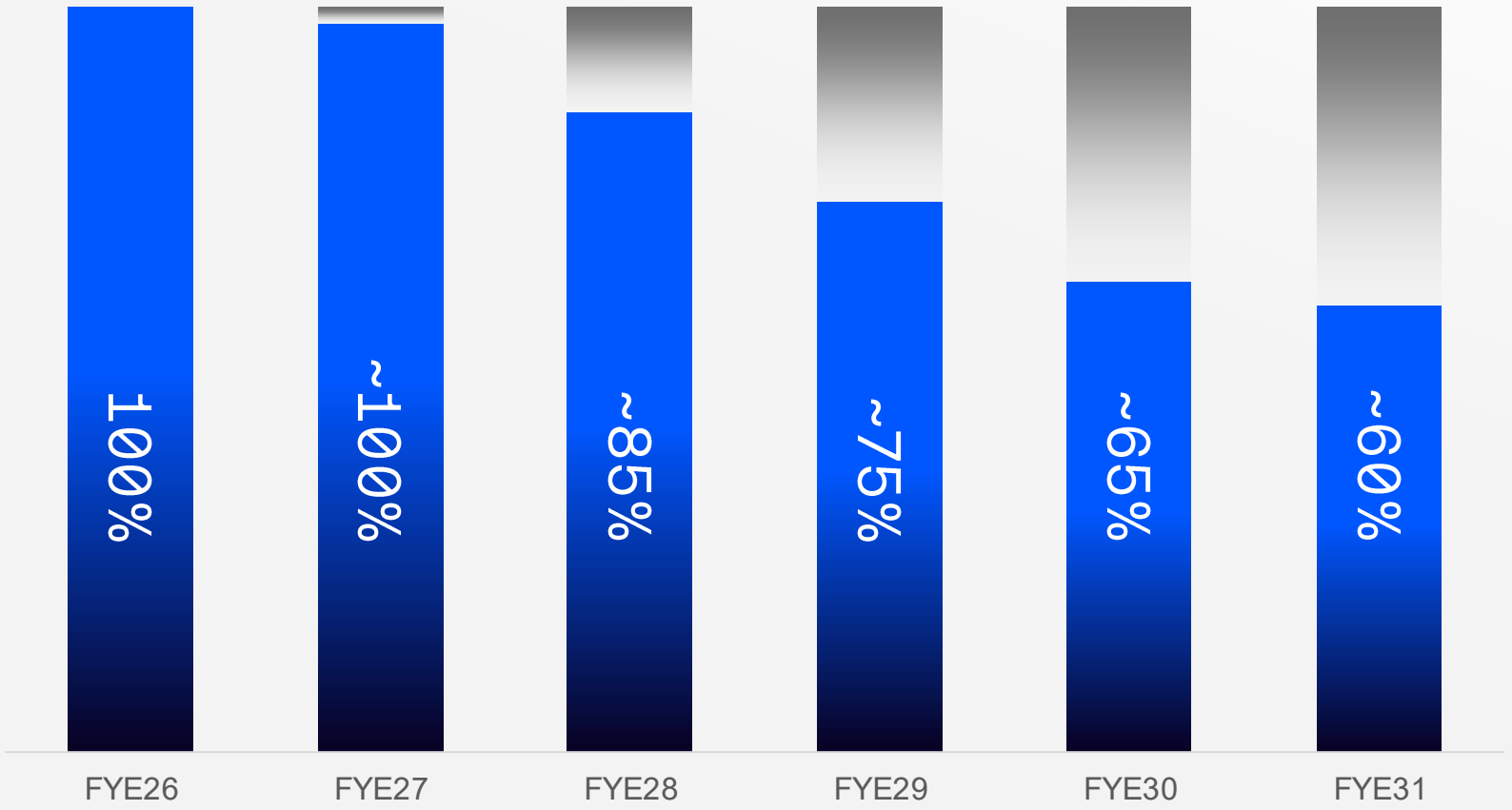
Royalty revenue – percentage in contract drives high confidence

>70% of Arm's forecasted royalties are based on rates already under contract



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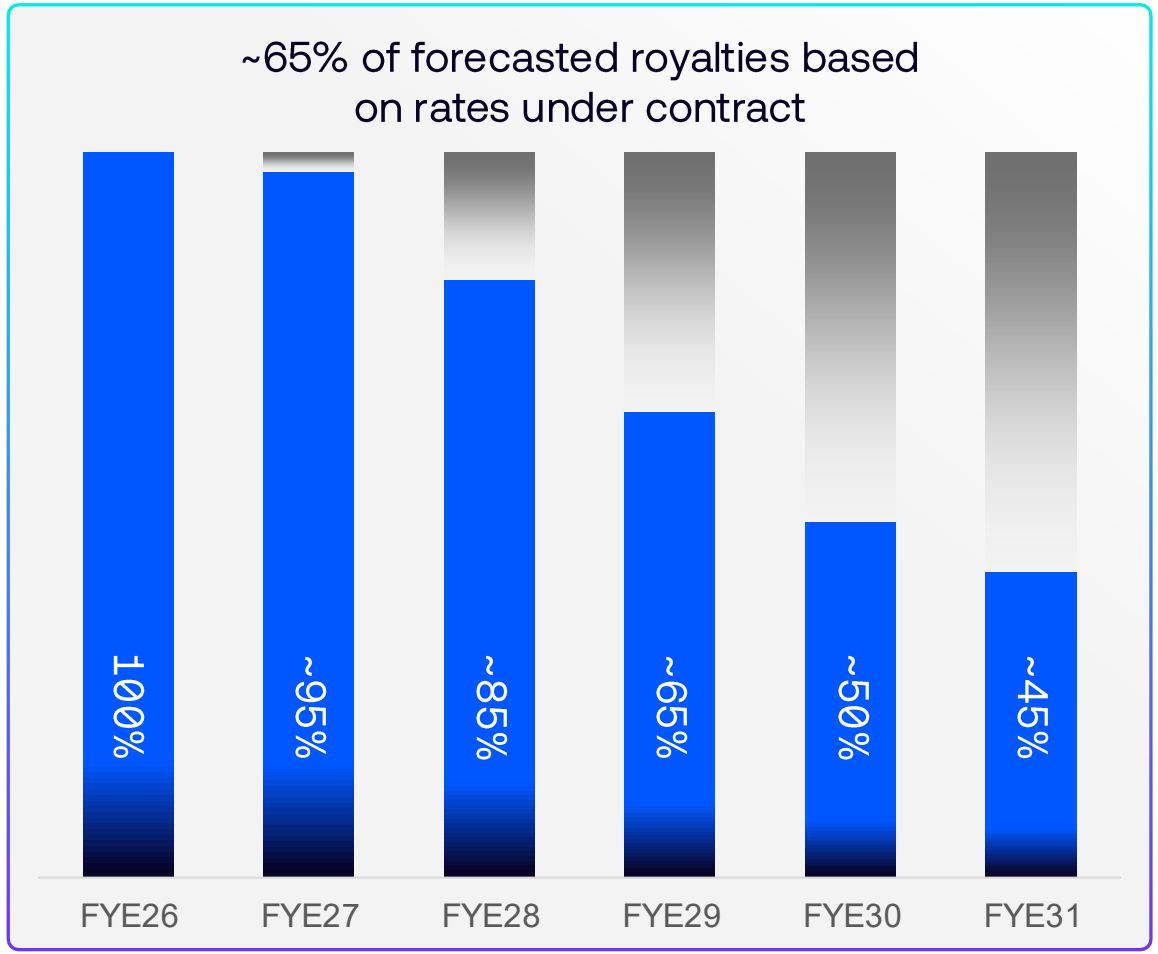
Edge AI: Armv9, CSS driving continued revenue growth



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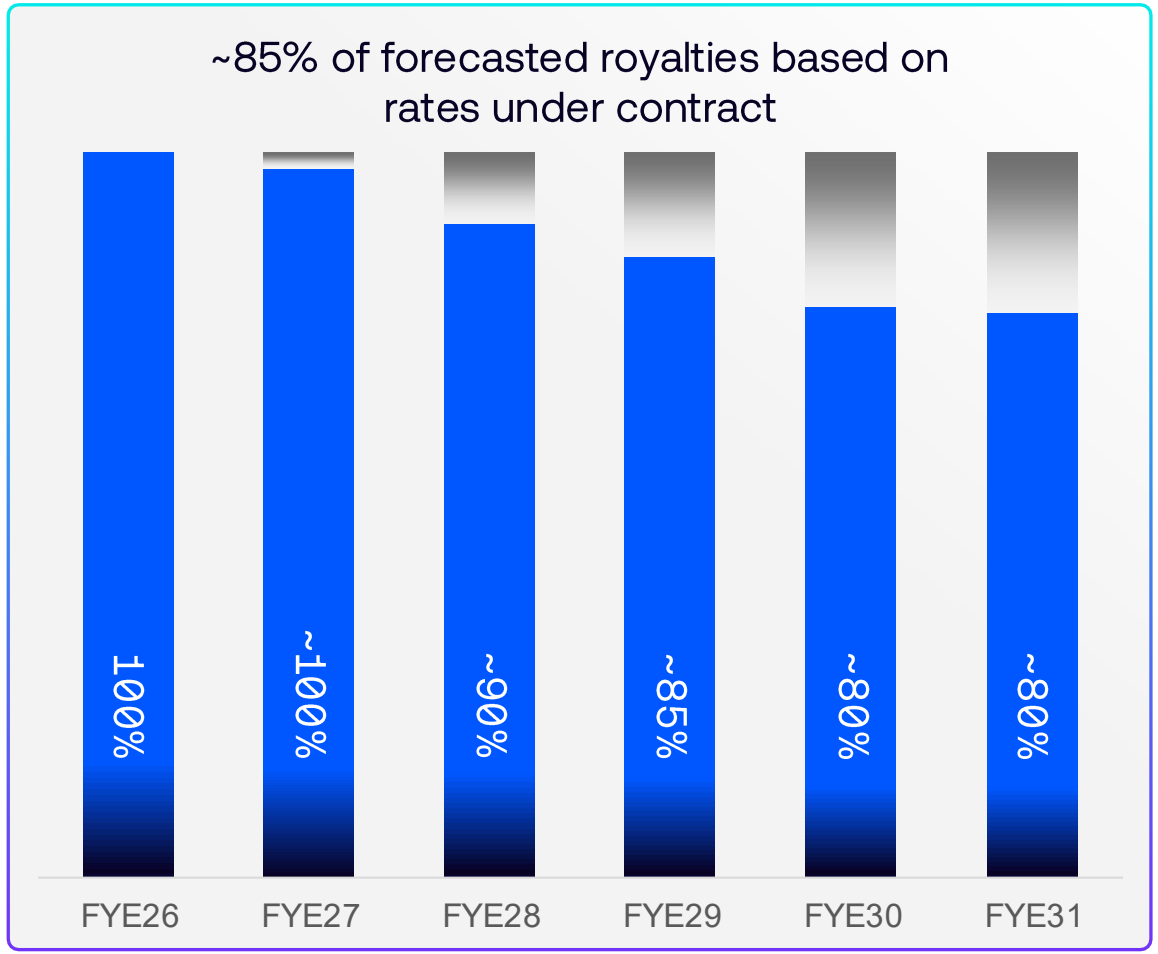
Cloud AI: Market growth, share gains, rising core count, and $/core



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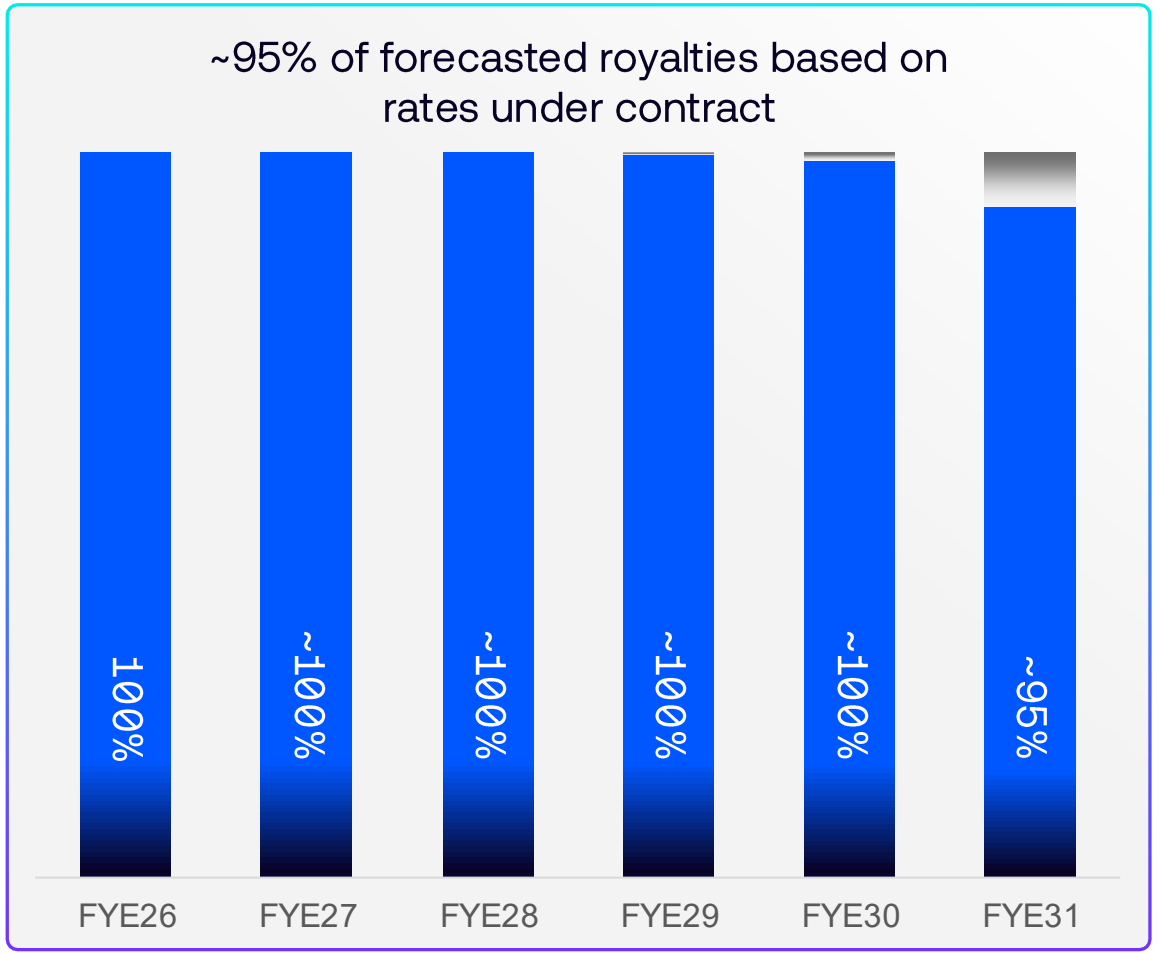
Physical AI: Automotive now, robotics entering early deployment



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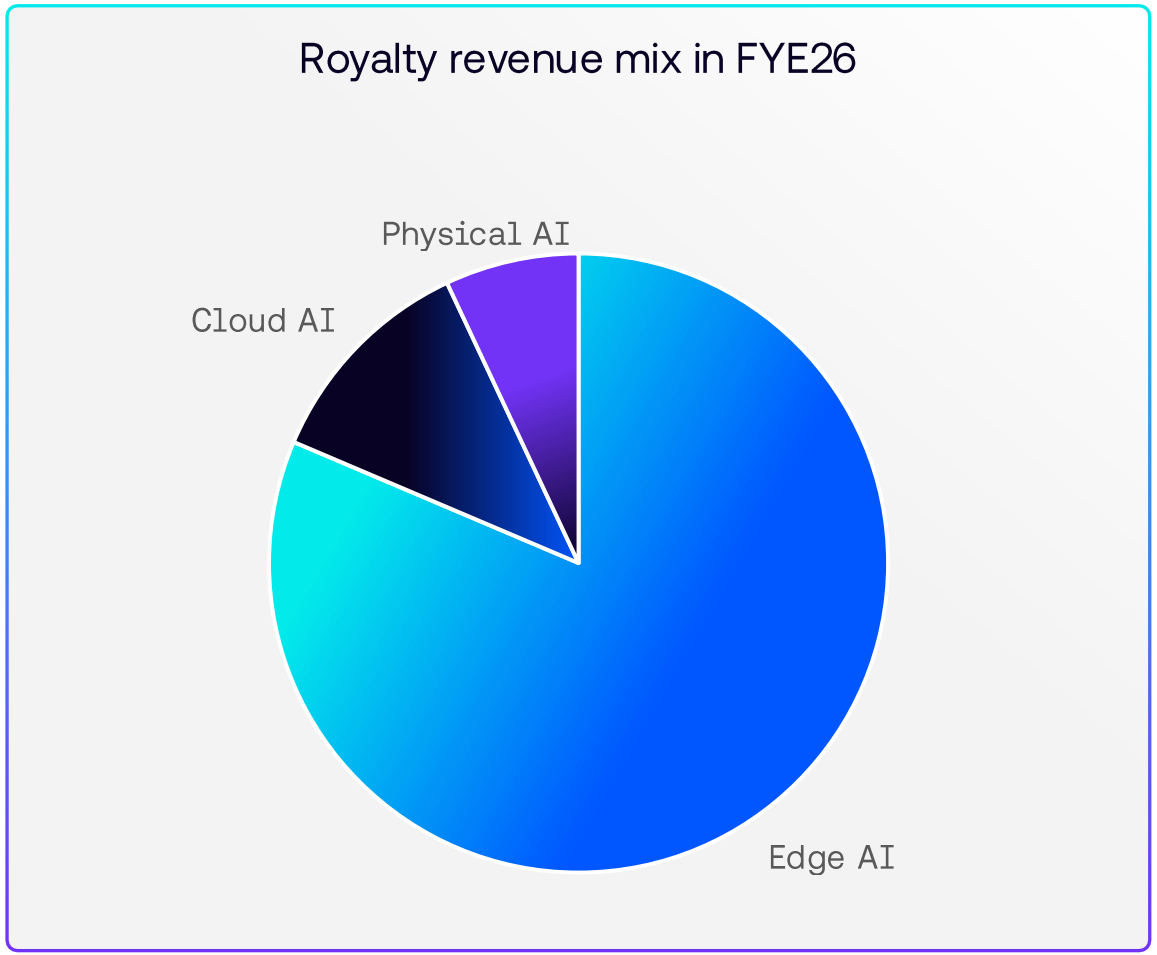
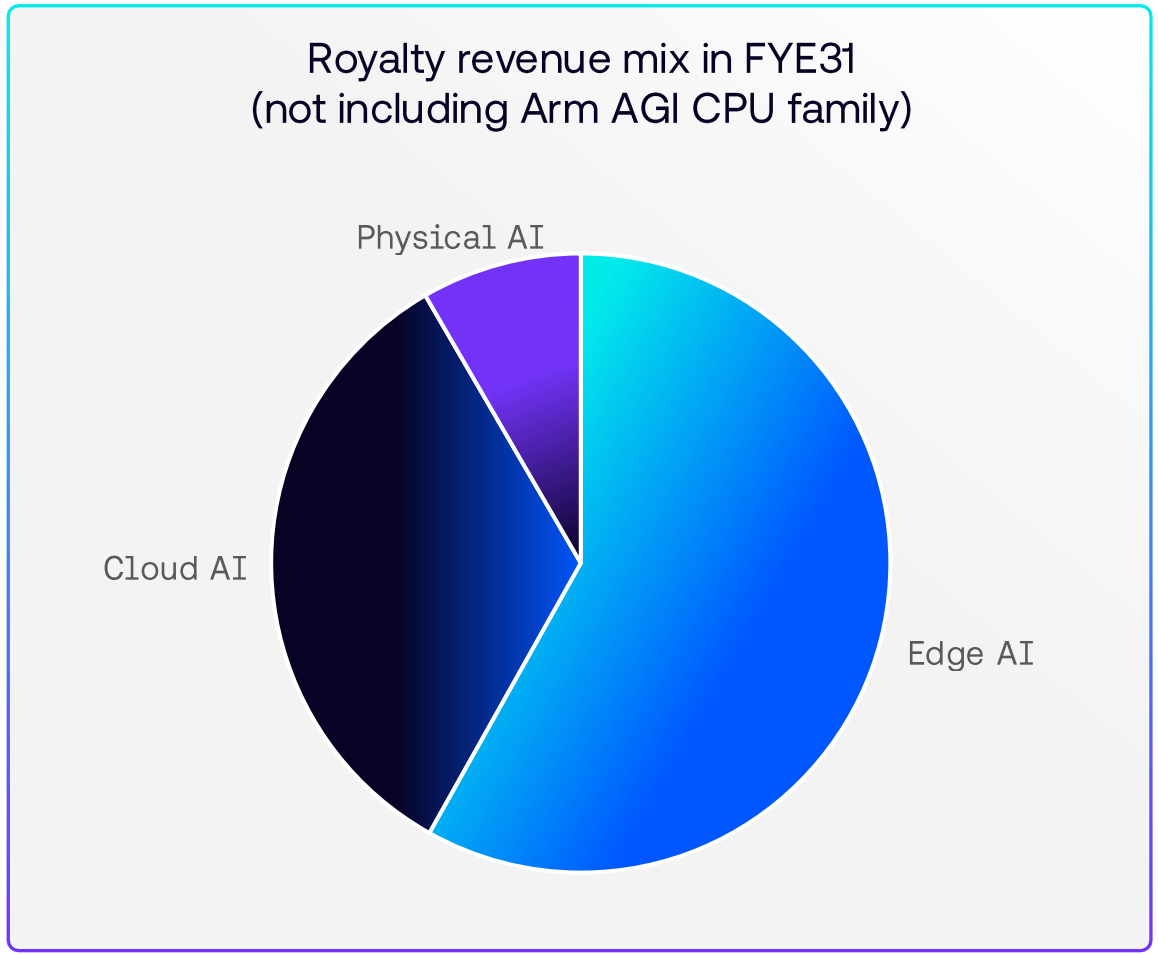
Cloud AI will be our fastest growing revenue driver





Based on estimates.

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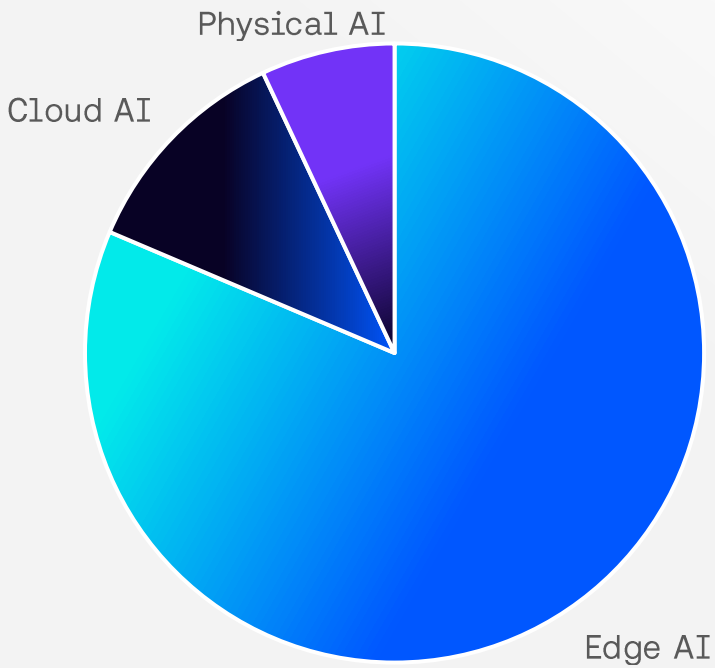
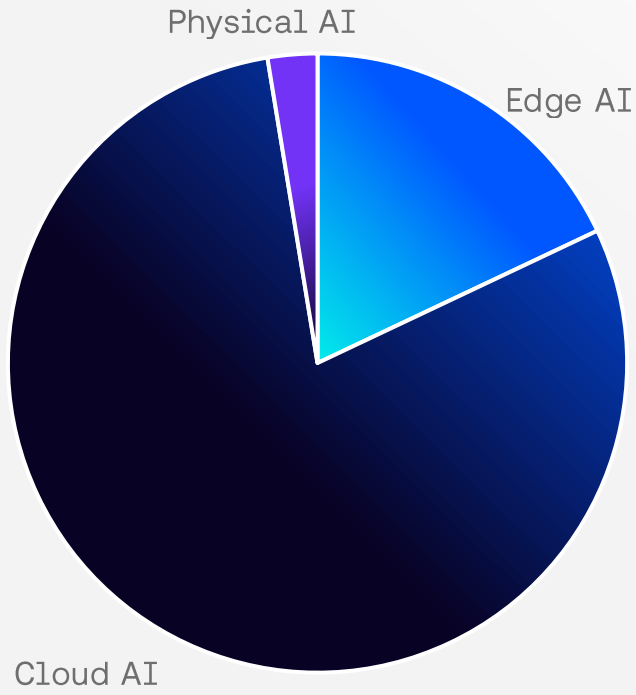
Cloud AI will be our fastest growing revenue driver

Royalty revenue mix in FYE26



Royalty & chip revenue mix in FYE31
(including Arm AGI CPU family)



Based on estimates.

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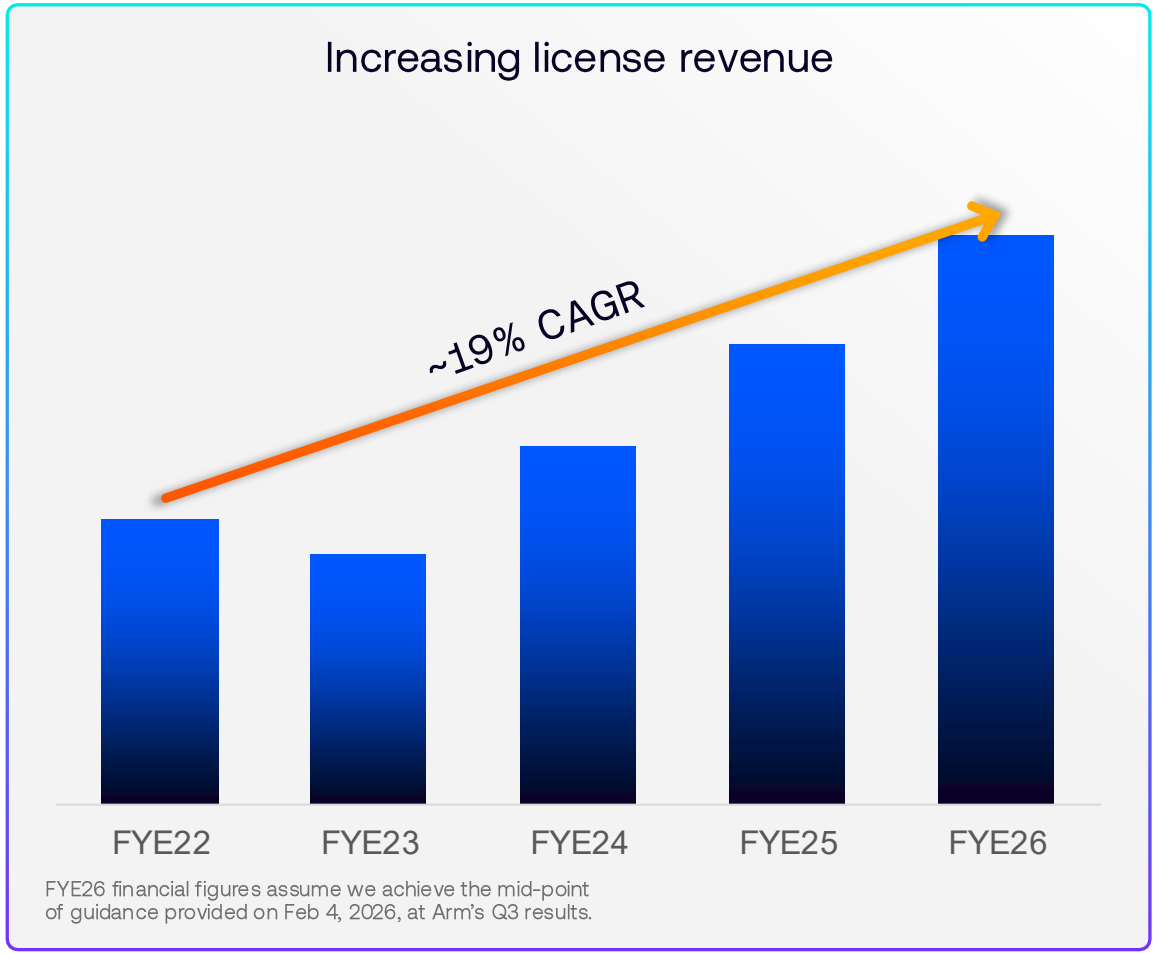
Robust licensing growth today enables future royalty growth

- License revenue growth well ahead of prior long-term expectations



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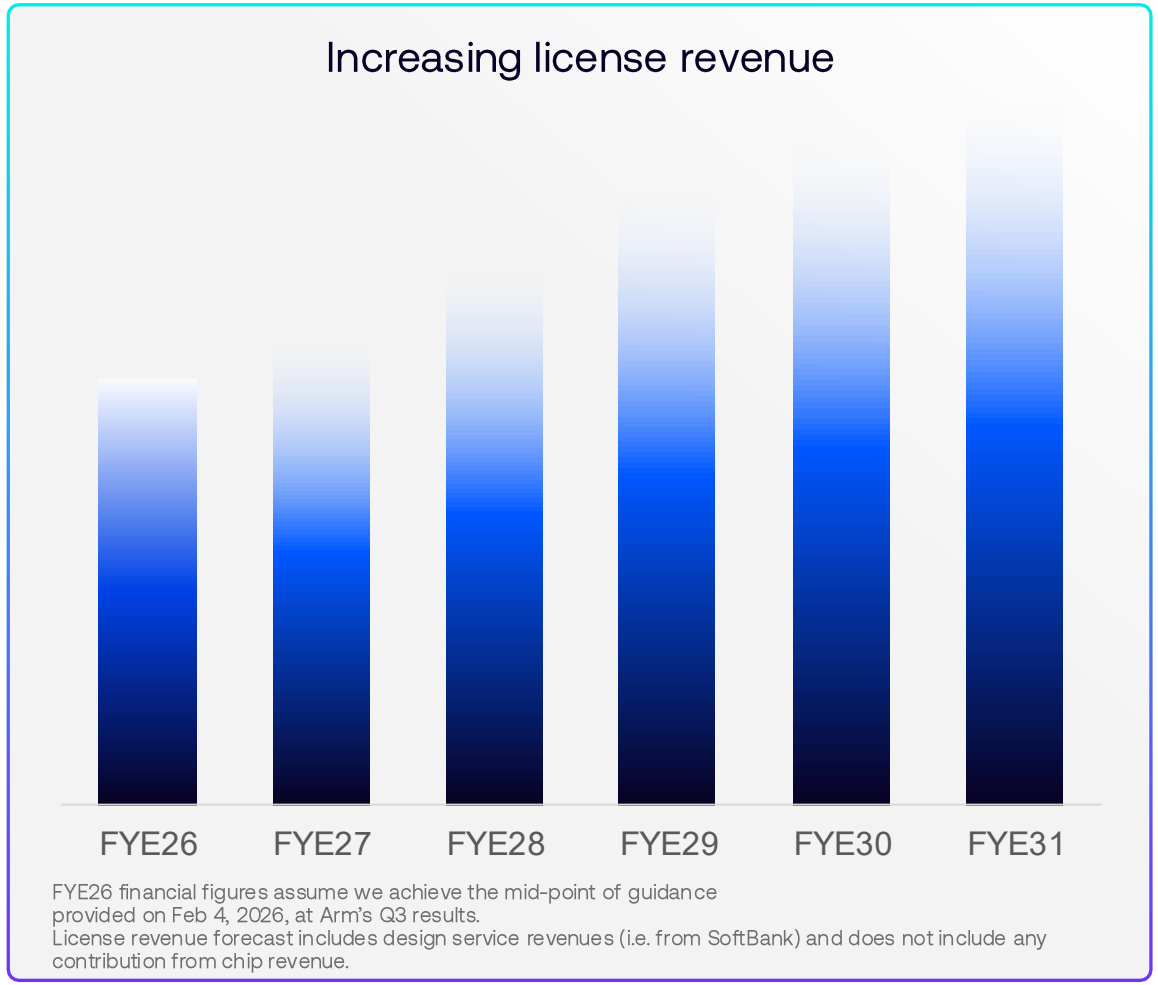
Robust licensing growth today enables future royalty growth

- License revenue growth well ahead of prior long-term expectations
- License revenue to remain above long-term target in the near-term
- This leads to strong royalty growth in future years



FYE26 financial figures assume we achieve the mid-point of guidance provided on Feb 4, 2026, at Arm's Q3 results.
License revenue forecast includes design service revenues (i.e. from SoftBank) and does not include any contribution from chip revenue.

Based on estimates.

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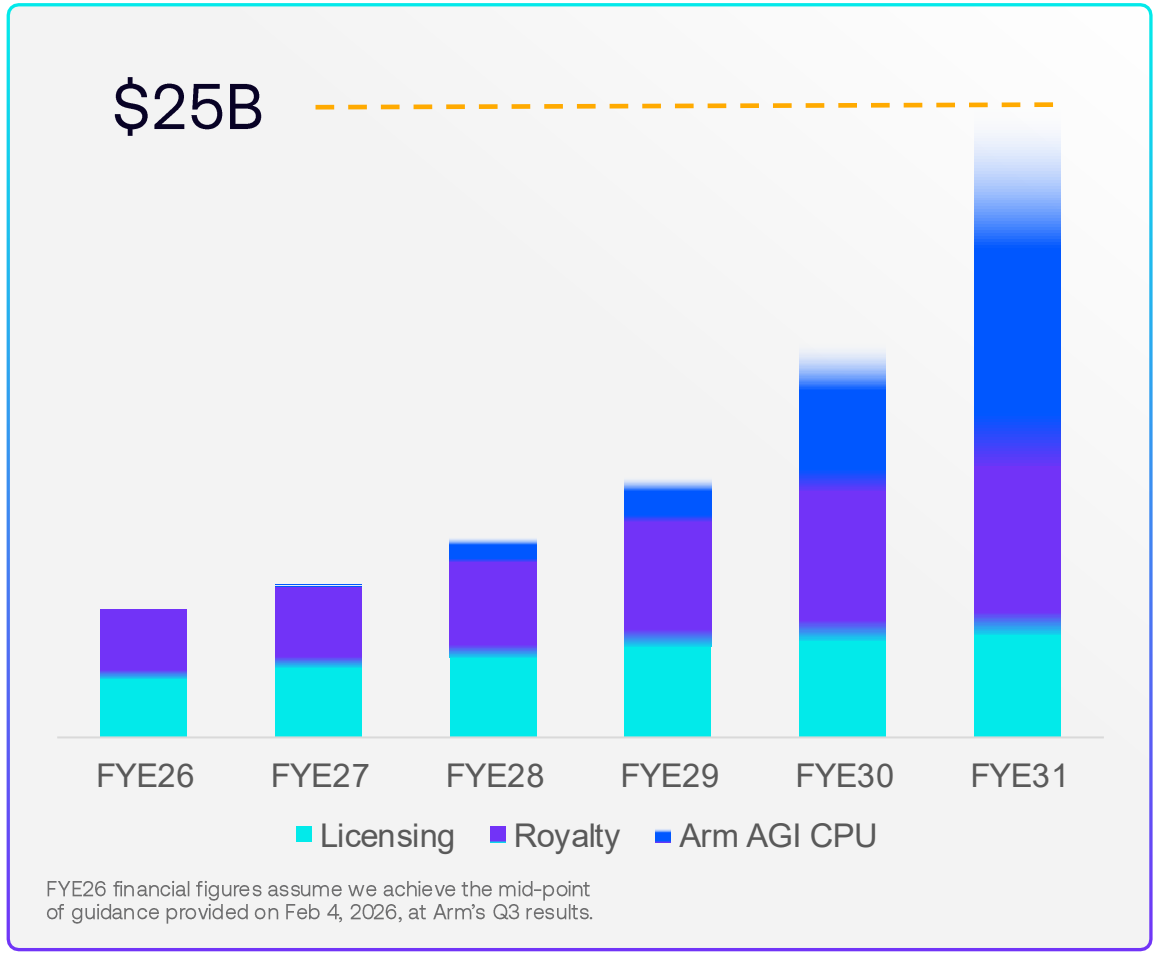
Arm AGI CPU is complementary to Arm's CPU IP / CSS business

- Arm AGI CPU expands Arm’s opportunity into an underserved customer base
- Revenues from Arm AGI CPU are additional to CPU IP and CSS license and royalty revenue



FYE26 financial figures assume we achieve the mid-point of guidance provided on Feb 4, 2026, at Arm’s Q3 results.

Based on estimates.

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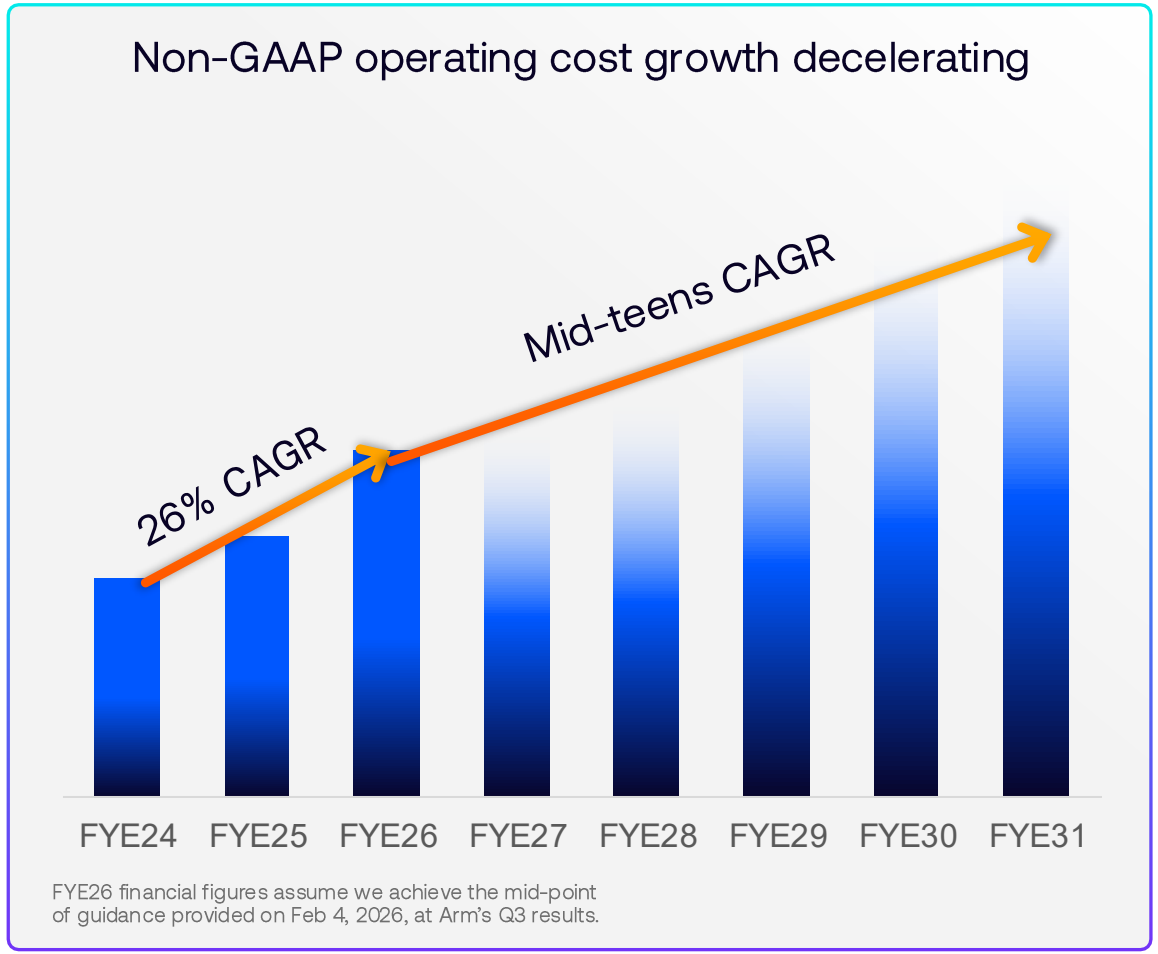
Critical mass of R&D already hired – increasing operational leverage

- AI creates unprecedented opportunity
- Our R&D drives a virtuous cycle of new products driving revenue growth
- Arm has already meaningfully ramped R&D to support CPU, CSS, and chip roadmaps
- Forecasting mid-teens opex CAGR FYE26 to FYE31



Based on estimates.

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Strong revenue and operating profit growth yields >$9 in EPS power

IP/CSS business in FYE31

IP/CSS revenue

$10B

Non-GAAP operating margin

>65%

Arm AGI CPU business in FYE31

Chip revenue

$15B

Non-GAAP operating margin

>30%

Consolidated business in FYE31

Non-GAAP earnings per share

>$9

Based on estimates.

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Arm: Our trajectory is clear

- Arm's existing IP/CSS business remains strong with multiple multi-year growth drivers
- Customer demand and financial opportunity has led us to offer chips
- Combined business is expected to be significantly accretive
- Most R&D investment required is already in the business

Forecast for FYE31

Combined revenue

$25B

FYE31 EPS power

>$9

Based on estimates.

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arm

Tack
ಧನ್ಯವಾದಗಳು
Merci
Danke
Gracias
Grazie
谢谢
ありがとう
Asante
Thank you
감사합니다
धन्यवाद
Kiitos
شكرًا
ধন্যবাদ
תודה
ధన్యవాదములు
Köszönöm